



**Town Council
Monday, January 12, 2026
4:00 PM
Work Session
130 Kearns Road
Town Council Chambers
Snowmass Village, CO 81615**

You can watch the meeting live online on our website at tosv.com.

Agenda

- 1. Start Time 4:00 P.M.**
- 2. Items for Discussion**
 - 2.A. Discussion RE Roundabout Dale Lamphere Art
 - 2.B. CORE Update
 - 2.C. Discussion with EAB RE priority List and CORE Update
 - 2.D. Discussion RE Thrive, Not Just Survive
- 3. Adjournment**

Town of Snowmass Village

Agenda Item Summary

DATE OF MEETING:

01/12/26

AGENDA ITEM:

Discussion Regarding the Double Black Diamond Public Art Sculpture

PRESENTED BY:

Clint Kinney, Town Manager

BACKGROUND:

Council asked that a general discussion regarding the Dale Lamphere Double Black Diamond public art sculpture (located in the roundabout at Brush Creek and Upper Kearns Roads) be scheduled.

For background information, documents related to this donated piece of art, including Town Council minutes from 4/17/17, 4/24/17 and 12/18/17, a letter of agreement, donation and installation agreement, public art agreement, bill of sale and a resolution regarding the naming of the art are included for review.

ATTACHMENTS:

- 2A 1 Lamphere Letter of Agreement
- 2A 2 2017 Minutes with mention of Lamphere Art
- 2A 3 Art Donation and Installation Agreement
- 2A 4 Public Art Agreement & Bill of Sale
- 2A 5 TC Resolution No. 47, 2017

DALE • CLAUDE • LAMPHERE

LETTER OF AGREEMENT

This is an agreement between the Dale Lamphere and Heinz Simon.

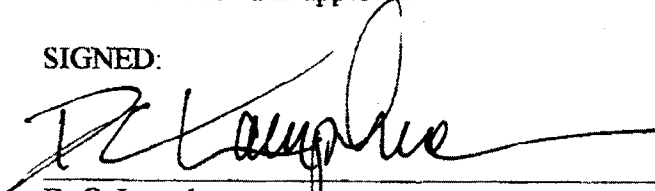
Lamphere agrees to create, deliver, and install a sculpture substantially similar to the attached photograph and model and other work by Lamphere. The sculpture will be approximately 22'6" tall and will be placed in the Town of Snowmass, Colorado.

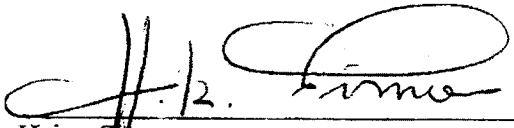
Lamphere also agrees to design the foundation and footings, which will be provided by _____.

Lamphere also agrees to provide 6 models of the sculpture and assist with fundraising.

Simon agrees to purchase the sculpture for \$210,000.00 with 1/3 down payment due upon signing of this agreement, 1/3 payment due upon demonstration of initial fabrication, and 1/3 payment upon final installation and approval.

SIGNED:

 Date 2.1.17
D. C. Lamphere

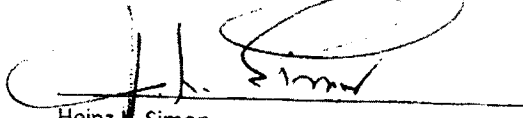
 Date 2/6/17
Heinz Simon

I signed this agreement and guarantee payments as outlined and will be totally responsible for the complete payment of this sculpture.

However, you need to know that we are handling this purchase through the Snowmass Community Foundation (SCF). Your payments will come through them.

Secondly, we assume that you, Dale Lamphere, will insure the sculpture during production, transport and installation. We, the customer, accept ownership after the work is installed and paid for.

The SCF will then transfer the sculpture as a gift to the Town of Snowmass Village which will assume ownership and risk of ownership at that time.


Heinz L. Simon

DC Lamphere Studio

PO Box 772 • Pleasant Valley Road East • Sturgis • South Dakota 57785 • (605) 347-5776

SNOWMASS VILLAGE TOWN COUNCIL
REGULAR MEETING MINUTES
APRIL 17, 2017

1) CALL TO ORDER

Mayor Butler called to order the Regular Meeting of the Snowmass Village Town Council on Monday, April 17, 2017 at 4:02 p.m.

A complete live recording of this meeting can be found at www.tosv.com under Town Council Meetings. This will be archived indefinitely allowing you to view at any time.

2) ROLL CALL

COUNCIL MEMBERS PRESENT: Markey Butler, Bob Sirkus, Bill Madsen, Alyssa Shenk, and Tom Goode.

COUNCIL MEMBERS ABSENT: All council members were present.

STAFF PRESENT: Clint Kinney, Town Manager; John Dresser, Town Attorney; Travis Elliott, Assistant to the Town Manager; Rhonda B. Coxon, Town Clerk

PUBLIC PRESENT: Linda Rennick, Scott Williams, Randau Bone, Howard Gross, Jamie Knowlton, Jim Gustafson, Jim Anathon, Carol Batchelder, Katherine Bell, Tonio Kronberg, Wolf Gensch, Nancy Gench, Andy Gunion, Will Little, Andrew Light, and other members of the public interested in today's Agenda items.

3) PROCLAMATIONS AND PRESENTATIONS

A. Update on Base Village Project

Andy Gunion, Representative from East West Partners provided a brief update for Town Council on the general overall big picture of what is coming up with the continued construction of Base Village and the Town Council asked some questions and requested some clarifications from Gunion.

B. Planning Commission Presentation on the Comprehensive Plan

Planning Commission Members present for the update on the Comprehensive Plan. Jim Gustafson, Jamie Knowlton and Jim Anthone were available to present Planning Commission Resolution No. 3, Series of 2017 regarding their active involvement in the drafting of the Comprehensive Plan. At the Planning Commissions March 15, 2017 meeting, the resolution mentioned above was passed which requested a meeting with the Town Council to discuss the Town Council's direction to the Planning Commission regarding its desire to participate in the drafting of the update of the Comprehensive Plan prior to TUPCD beginning the preparation of the draft of the Comprehensive Plan.

Jim Gustafson, Planning Commission member provided an update to the Town Council on how they feel they would like to have a more interactive role by virtual meeting with the consultants. The Planning Commission is seeking direction from Town Council on the Planning Commissions role in the process. Jamie Knowlton, Planning Commission member spoke to the "Guiding Principles" and the term used "Just big enough" he does not feel that TUPCD has addressed these issues and has missed the mark of what this community is about. Mayor Butler asked what the responsibility of the Think Tank is, and Clint Kinney, Town Manager explained for feedback and input. After discussion Town Council stated that the Planning Commission should be working with the consultants and providing feedback throughout the process. Julie Ann Woods, Community Development Director stated one of the reasons this firm was hired is because the town wanted a more comprehensive document than the 2010 Comprehensive Plan.

4) PUBLIC COMMENT

Toni Kronberg a resident of the Roaring Fork Valley congratulated Snowmass Village for being in the paper and for the closing event called Spring Fling and it's success. She would love to see the ice skating rink turned into a dinosaur pool in the summer.

5) CONSENT AGENDA

A. Draft Agendas

Bob Sirkus made the motion to approve draft agendas Bill Madsen seconded the motion. The motion was approved by a vote of 4 in favor to 0 opposed. Council Member Goode was absent.

Voting Aye: Markey Butler, Bob Sirkus, Bill Madsen, and Alyssa Shenk.

Voting Nay: None.

6) PUBLIC HEARINGS - QUASI-JUDICIAL HEARINGS

A. PUBLIC HEARING – ORDINANCE NO. 06, SERIES OF 2017 – AN ORDINANCE OF THE TOWN COUNCIL REGARDING THE AMENDMENT TO THE OFFICIAL ZONE DISTRICT MAP (REZONING) APPLICATION FOR A PORTION OF THE BURLINGAME CABIN EXEMPTION PARCEL LOCATED WITHIN THE SNOWMASS MOUNTAIN PUD

Chase Anderson, Planner opened the discussion with the basis of this Ordinance and provided a brief historical background. Andrew Light the applicant explained the need for the rezoning. The parcel is owned by Betsy Chaffin and Dianne Light. This application proposes a rezoning of a portion of the Burlingame Cabin exemption parcel that lies within the Snowmass Mountain PUD from Conservation (CON) to Recreation (REC). The Applicant, Burlingame Cabin Snowmass, LLC, is an entity controlled by Betsy Chaffin and Dianne Light and their families. The Applicant is requesting approval to rezone a 1,770 square foot portion of the parcel to match the zoning of the balance of the parcel. A rezoning from Conservation (CON) to any other zone district requires a majority two-thirds (2/3) vote by the entire Town Council. The Burlingame Cabin parcel is an approximately 1.8-acre property just above the top of the Scooper surface lift and the Divide neighborhood and contains an old cabin that was used until recently for snow cat dinner tours. The parcel has an unusual history that traces back to 1985. In that year, the parcel was created to accommodate the relocation of the cabin from the ski slopes above today's Spider Sabich Race Arena. Skiers were jumping over the cabin and it was moved to its current location due to liability concerns. The Burlingame Cabin parcel was created per Town of Snowmass Village Town Council Resolution No. 43 Series of 1985 via a subdivision exemption.

In 2005, almost all the Burlingame Cabin parcel was rezoned from Conservation to Recreation in connection with the adoption of the Snowmass Mountain PUD that was processed by the Aspen Skiing Company ("ASC"). The only portion of the parcel that remained Conservation is approximately 1,770 square feet of land under the footprint of the existing cabin. We understand that the cabin footprint was not included in the prior rezoning because it was the only part of the parcel not subject to a ski easement favoring ASC. This application seeks to rezone the "footprint" area to match the zoning of the rest of the parcel and the SKICO land surrounding the parcel.

At this time the Mayor opened the Public Hearing there being no comments from the Public, Mayor Butler continued the Public Hearing to May 01, 2017 at 4:00 p.m. for second reading.

Bill Madsen made the motion to approve Ordinance 6 Alyssa Shenk seconded the motion. The motion was approved by a vote of 4 in favor to 0 opposed. Council Member Goode was absent.

Voting Aye: Markey Butler, Bob Sirkus, Bill Madsen, and Alyssa Shenk.

Voting Nay: None.

7) POLICY/LEGISLATIVE PUBLIC HEARINGS

None

8) ADMINISTRATIVE REPORTS

A. Continuation of the Roundabout Sculpture Donation Discussion

Clint Kinney Town Manager provided background on the Roundabout Sculpture Donation. Mayor Butler asked if there were any Public Comments at this time for this agenda item, there being none, John Dresser Town Attorney began the discussion on the agreements in today's packet. The first agreement is Public Art Agreement, second the Bill of Sale and the Art Donation and Installation Agreement. Kinney also noted that the timeline of the donated sculpture is in the packet for Town Council review. The donor and the Artist for this donated art has also reviewed the agreements. Town Council and staff had a very lengthy discussion regarding these agreements and the procedure.

Linda Renick, Joyce Shenk and Carol Batchelder members of the Snowmass Art's Advisory Board spoke to what the SAAB approval consisted of which was approved with four conditions which were not met, which means they are not in support of the installation of this piece at this time, Town Council suggested the SAAB meet again and provide another recommendation for the Town Council.

Nancy Gensch a long time resident of Snowmass Village spoke to the process and understands Snowmass Arts Advisory Board is not happy with the process but she asked that we do not lose site of the actual piece of art.

Chuck Shenk a resident of Snowmass Village spoke the process of the donated art, he stated that with a process even donated public art can be turned down if the committee or museum or the Town does not want this piece of art.

B. Update from the Tourism Department

Town Council took a break at this time.

Rose Abello Tourism Director introduced Howard Gross the Chair of the Marketing, Group Sales and Special Events Board. She noted that today's agenda will include, 1) How's Business, 2) Summer Marketing Creative, 3) Summer Events, 4) Group Sales and then 5) discussion on the 50th Anniversary. After her PowerPoint presentation review Abello present the wonderful logo and events to celebrate the Mountains 50th

Anniversary. She noted that this is a joint effort by Aspen Skiing Company, Tourism Department and many volunteers of the community.

9) TOWN COUNCIL REPORTS AND ACTIONS

Council Member Shenk attended the RFTA meeting for Mayor Butler. Legislation was discussed and the corridor.

10) ADJOURNMENT

At 7:32 p.m.

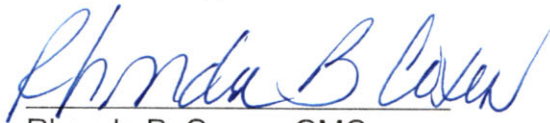
Bob Sirkus made the motion to adjourn the Regular Meeting of the Snowmass Village Town Council on Monday, April 17, 2017. Bill Madsen seconded the motion. The motion was approved by a vote of 4 in favor to 0 opposed. Council Member Goode was absent.

Voting Aye: Markey Butler, Bob Sirkus, Bill Madsen, and Alyssa Shenk.

Voting Nay: None.

This set of meeting minutes was approved at the Regular Meeting of the Snowmass Village Town Council on Monday, March 5, 2018.

Submitted By,

A handwritten signature in blue ink that reads "Rhonda B. Coxon". The signature is fluid and cursive, with the first name being the most prominent.

Rhonda B. Coxon, CMC
Town Clerk

SNOWMASS VILLAGE TOWN COUNCIL
SPECIAL MEETING MINUTES
APRIL 24, 2017

1. CALL TO ORDER

Mayor Butler called to order the Special Meeting of the Snowmass Village Town Council on Monday, April 24, 2017 at 4:03 p.m.

A complete live recording of this meeting can be found at www.tosv.com under Town Council Meetings. This will be archived indefinitely allowing you to view at any time. Due to the Executive Session the meeting begins at 5:23 p.m.

2. ROLL CALL

COUNCIL MEMBERS PRESENT: Markey Butler, Bob Sirkus, Alyssa Shenk, Bill Madsen, and Tom Goode.

COUNCIL MEMBERS ABSENT: All council members were present.

STAFF PRESENT: Clint Kinney, Town Manager; John Dresser, Town Attorney; Travis Elliott, Assistant to the Town Manager; Rhonda B. Coxon, Town Clerk

PUBLIC PRESENT: Madeleine Osberger, Greg Rulon, Jim D'Agostino, Barry Stevenson, Kimberly Simon and other members of the public interested in today's Agenda items

Madeleine Osberger asked that the topic being discussed in Executive Session be discussed in an Open Meeting.

3. EXECUTIVE SESSION

At this time Mayor Butler asked for a motion to enter into Executive Session.

Bob Sirkus made the motion to enter closed session Tom Goode seconded the motion. The motion was approved by a vote of 5 in favor to 0 opposed.

Voting Aye: Markey Butler, Bob Sirkus, Alyssa Shenk, Bill Madsen, and Tom Goode.

Voting Nay: None.

Town Council will now meet in Executive Session pursuant to C.R.S. 24-6-402(4) and Snowmass Village Municipal Code Section 2-45(c), to specifically discuss one item:

- a) Determining positions relative to matters that may be subject to negotiations; developing strategy for negotiations; and instructing negotiators, pursuant to C.R.S. 24-6-402(4)(e) and Snowmass Village Municipal Code Section 2-45(c)(5); and

Provided, there is an affirmative vote of two-thirds of the quorum present at this meeting to hold an Executive Session and for the sole purpose of considering item (a) above. Provided further, that no adoption of any proposed policy, position, resolution, regulation, or formal action shall occur at this Executive Session.

At 5:23 p.m.

Alyssa Shenk made the motion to reconvene to the Special Meeting of the Snowmass Village Town Council on Monday, April 24, 2017. Tom Goode seconded the motion. The motion was approved by a vote of 5 in favor to 0 opposed.

Voting Aye: Markey Butler, Bob Sirkus, Alyssa Shenk, Bill Madsen, and Tom Goode.

Voting Nay: None.

4. PUBLIC COMMENTS

None at this time

5. ADMINISTRATIVE REPORTS (Begins at approximately 5:30 p.m.)

A. Continuation of Roundabout Sculpture Discussion

Clint Kinney, Town Manager stated this is a continuation of the discussion on the Roundabout Sculpture Donation to consider accepting a donated sculpture from the Snowmass Community Fund (SCF) to display in the newly constructed roundabout at Brush Creek and Wood Road. At the last Town Council meeting on Monday, April 17, the Town Council determined that all five members of Council should be present to make a decision on the proposed donation. The discussion was continued to this meeting. The Town Council asked the Snowmass Arts Advisory Board (SAAB) to

continue their review of the sculpture between the meetings of April 17 and April 24. SAAB did not have a quorum at their meeting of April 20th, this prevented SAAB from formulating and approving an office recommendation. The Board Members that were present Linda Rennick, Stephanie Parmalee, Michael Miracle and Joyce Shenk were able to have a conversation with the artist Dale Lamphere, over the phone and to further review the draft terms of accepting the sculpture. The members that were present stated their appreciation for the artist's flexibility and willingness to allow the Town to have control over the name and location of the piece. The SAAB member felt that any risk associated with accepting the sculpture was now largely removed. He stated that because there was not a quorum, no official actions or motions could be made, but the four members present individually concluded and individually recommended that the Town Council accept the sculpture. He stated that the donor was in agreement with the documents in today's packet. Should the Town Council wish to accept the donation, then the Council should direct staff to finalize and then execute the Public Art Agreement forms.

Travis Elliott, Assistant to the Town Manager stated that the sculpture is twenty-two feet high and eleven feet wide and he provided slides and a video of the roundabout with a balloon at the twenty-two-foot mark from the ground and a video of the views and site planes.

Mayor Butler took comments from the Public at this time:

Greg Rulon a resident of Snowmass Village is very much in favor of the donated piece of art and he feels is it bold and dynamic and noted that all art is controversial and members of the Public will never agree on Public Art but will spark conversation and this is good for the community.

Kimmie Simon an Art Teacher at Aspen School District and an Artist spoke to the piece in the Carbondale roundabout which is more related to school age children, but noted art is in the eye of the beholder, interpretive art, she feels sculpture will resonate with all people visiting and living in the community.

Bob Sirkus made the motion to approve directing staff to finalize and then execute the Public Art Agreement as written. Markey Butler seconded the motion. The motion was approved by a vote of 4 in favor to 1 opposed. Council Member Shenk was opposed.

Mayor Butler opened the discussion with the history of this sculpture in the roundabout and a historical discussion on art in Snowmass Village. The donor asked that the Town Council approve the acceptance of the piece of art or approve the agreements or the deal is null and void. The agreement denotes it will first be installed in the roundabout initially and then it is up to the Town where it is to be located at a later time. Council Member Good likes the sculpture but does not want to push it on the community. Council Member Shenk does like the permanent nature of the sculpture and she does not feel it is a representation of our community members. She feels very

uncomfortable about approving this. Council Member Sirkus spoke to Shenks comments and spoke to the "process" that keeps coming up and he felt the process provided time for the public to provide comments. Council Member Madsen does not think this piece of art represents the Village.

Voting Aye: Markey Butler, Bob Sirkus, Bill Madsen, and Tom Goode.

Voting Nay: and Alyssa Shenk

6. TOWN COUNCIL REPORTS AND ACTIONS

A. Reports and Updates

Bob Sirkus spoke to the Transportation Bill which is having a hard time getting the bill out of committee due to no one to represent the bill. Mayor Butler spoke to the issue of "Gray Water". Tom Goode spoke to the Expo in GW Client Community Summit. If in favor or against

Council Member Sirkus was with our state representatives and they spoke about the transportation bill and the health care premiums which he found a very informative meeting.

Mayor Butler attended the Public Health Meeting and one of the major issues is around Grey Water, and they did accept a proposal on Grey Water and she asked they present to the Town on Grey Water and issues around water rights.

Council Member Goode stated the Energy Smart Contractors Expo is this Thursday, April 27th in Glenwood Springs with vendors, workshops and a keynote speaker. Location is at the Hotel Colorado.

Council Member Madsen will be attending the Climate Community Summit on May 18th.

Council Member Shenk stated they are in receipt of an email from Dan Blankenship regarding the HB-171242 for the increase in states sales tax for the transportation bill

7. ADJOURNMENT

At 6:45 p.m.

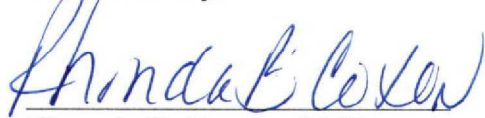
Bill Madsen made the motion to adjourn the Special Meeting of the Snowmass Village Town Council on Monday, April 24, 2017. Tom Goode seconded the motion. The motion was approved by a vote of 5 in favor to 0 opposed.

Voting Aye: Markey Butler, Bob Sirkus, Alyssa Shenk, Bill Madsen, and Tom Goode.

Voting Nay: None.

This set of meeting minutes was approved by the Snowmass Village Town Council at a the Regular Meeting on Monday, March 19, 2018.

Submitted By,



Rhonda B. Coxon, CMC
Town Clerk

SNOWMASS VILLAGE TOWN COUNCIL
REGULAR MEETING MINUTES
DECEMBER 18, 2017

1) CALL TO ORDER

Mayor Butler called to order the Regular Meeting of the Town of Snowmass Village Town Council at 4:02 p.m.

A complete live recording of this meeting can be found at www.tosv.com under Town Council Meetings. This will be archived indefinitely allowing you to view at any time.

COUNCIL MEMBERS PRESENT: Markey Butler, Bob Sirkus, Alyssa Shenk, and Tom Goode.

COUNCIL MEMBERS ABSENT: Bill Madsen.

STAFF PRESENT: Clint Kinney, Town Manager; John Dresser, Town Attorney; Travis Elliott, Assistant to the Town Manager; and Rhonda B. Coxon, Town Clerk

PUBLIC PRESENT: Mel Blumenthal and other member of the public interested in today's Agenda items.

3) PUBLIC COMMENT

None at this time.

4) CONSENT AGENDA

A. DRAFT AGENDAS

B. Minutes for Approval
December 11, 2017

Council Member Sirkus commented on the January 02, 2018 and the number of items and inquired if anything can be moved to make this a shorter meeting. After explanation by the Clint Kinney, Town Manager the decision was made to leave the items as listed. Mayor Butler asked about listing the Town Council members as being out on the draft agenda is compliant with the Municipal Code. John Dresser, Town Attorney read the code for the Council and stated it is.

Bob Sirkus made the motion to approve those items listed on today's Consent Agenda. Tom Goode seconded the motion. The motion was approved by a vote of 4 in favor to 0 opposed. Council Member Madsen was absent.

Voting Aye: Markey Butler, Bob Sirkus, Alyssa Shenk, and Tom Goode.

Voting Nay: None.

5) PUBLIC HEARINGS - QUASI-JUDICIAL HEARINGS

A. CONTINUATION OF PUBLIC HEARING AND RESOLUTION NO. 46, SERIES OF 2017 - REGARDING THE MAJOR PUD AMENDMENT PRELIMINARY PLAN APPLICATION INVOLVING THE ENCLAVE.

Mayor Butler opened the continued Public Hearing for the Enclave Major PUD Amendment. Jim Wahlstrom, Senior Planner noted the Town Council completed a review of the core issues involving the Enclave Preliminary Plan PUD application. Direction regarding the outstanding topics, including view impacts, a sidewalk installation and the acceptability of offered Community Purposes by the application to justify the proposed variations is being sought. Jim Gustafson from Z Architects stated the issue that is outstanding is the request for the sidewalk to be paid for by the applicant who are the Enclave Homeowners. Jim Gustafson, from Z Architects stated the project is on point, except for the sidewalk issue. Gustafson reviewed with Town Council all of the related issues to sidewalk, which had to do with retaining walls, drainage ditch, size of the sidewalk, curb and gutters, winter maintenance and of course the biggest issue is the cost of the project. This is why the applicant is asking the Town Council to remove this condition.

Wyndham Vacation Rentals and Snowmass Lodging Management Company Charles Case spoke to Town Council and asked that they reconsider the condition of a side walk requirement for the approval of the Enclave PUD Major Amendment.

Motion to approve Resolution No. 46, Series of 2017 as written none, Mayor Butler then asked for a motion without the sidewalk condition and it was made by Bob Sirkus and seconded by Markey Butler. There were more comments by the Town Council. The vote was now 2 in favor and 2 opposed.

Bob Sirkus made the motion to approve Resolution No. 46, Series of 2017 - Enclave PUD Major Amendment Markey Butler seconded the motion. The motion failed by a vote of 2 in favor and 2 opposed. Council Member Madsen was absent.

Voting Aye: Markey Butler, and Bob Sirkus.

Voting Nay: Alyssa Shenk, and Tom Goode.

Council continued a lengthy discussion and continued the Public Hearing to January 2, 2018 and requested that Town Staff work on language for another Resolution with language on a shorter section of the sidewalk including the width and acquiring the easements and will work with the Wood Road Contractors to get an estimate for the shorter sidewalk.

6) ADMINISTRATIVE REPORTS

- A. **SECOND READING - ORDINANCE NO. 15, SERIES OF 2017 - AN ORDINANCE AMENDING ARTICLE V - ANIMALS AND ARTICLE VI - WILDLIFE PROTECTION OF CHAPTER 7- HEALTH, SANITATION AND ANIMALS, ARTICLE 11 - PARKING REGULATIONS OF CHAPTER 8 - VEHICLE AND TRAFFIC, AND ARTICLE II - OFFENCES RELATING TO STREETS AND PUBLIC PLACES AND ARTICLE III - OFFENCES RELATED TO ALCOHOLIC BEVERAGES AND ARTICLE V - SMOKING REGULATIONS AND ARTICLE VI - NOISE AND ARTICLE VII- OFFENCES RELATED TO SKI AREAS AND RECREATIONAL FACILITIES OF CHAPTER 10 - GENERAL OFFENCES**

Brian Olson, Chief of Police stated that the Town Council directed by the Town Council at first reading to add some additional language to the smoking language regarding E cigarettes and vaping in the smoking section of this ordinance.

Tom Goode made the motion to approve by roll call vote second reading of Ordinance No. 15, Series of 2017 - General Offences. Bob Sirkus seconded the motion. The motion was approved by a vote of 4 in favor to 0 opposed. Council Member Madsen was absent.

Voting Aye: Markey Butler, Bob Sirkus, Alyssa Shenk, and Tom Goode.

Voting Nay: None.

- B. **RESOLUTION NO. 47, SERIES OF 2017 - SELECTION THE NAME FOR THE ROUNDABOUT SCULPTURE AS RECOMMENDED BY THE SNOWMASS ARTS ADVISORY BOARD**

Julie Ann Woods, Community Development Director noted that the Town Council asked Snowmass Arts Advisory Board (SAAB) to go through the 170 entries for the naming contest for the sculpture at the roundabout. Woods provided a Resolution today with the top three names the SAAB unanimously chose for this art piece. The names were

in order of preference The Big Zig, Ullr Bolt and Cirque's Up. Town Council was not in agreement of the names chosen. The sculptor named this piece Double Black Diamond and the piece has black stones in it. After discussion the Town Council agreed on naming the sculpture Double Black Diamond, and the prize would go to the runner up which would be the third choice of the SAAB which would be Cirque's Up.

Bob Sirkus made the motion to approve Resolution No. 47, Series of 2017 - naming the sculpture Double Black Diamond and awarding the prize to their second choice Cirque's Up. Tom Goode seconded the motion. The motion was approved by a vote of 4 in favor to 0 opposed.

Voting Aye: Markey Butler, Bob Sirkus, Alyssa Shenk, and Tom Goode.

Voting Nay: None.

C. COUNCIL COMPENSATION COMPARISON

Rhonda B. Coxon, Town Clerk stated she has included the comparison of salaries for Town Council Members from other ski resort type Municipalities and she has also included the information on Aspen's health insurance and the stipend they receive. Markey Butler asked about the employer and how it would be challenged because Council does not fill out a time sheet, how would we get around a time sheet, tonight we are asking for direction from Town Council on what you need additional information on. Mayor compensation is ok but she thinks the Council Town members salary should be raised. Health premium like Aspen but how is it done, if they are not employees. Additional details on life insurance 8,500 per year full time seasonal, full time is 18,000 a year for single coverage. The City of Aspen offers insurance and has a policy of classification for the Council Members.

All employees would need to be treated equally, what are the policies are relative to classification of employees is and how would we implement this policy for the Town Council Members.

7. TOWN COUNCIL REPORTS AND ACTIONS

- Reports and Updates

Council Member Shenk participated in all the events over the weekend for the 50th Anniversary and she thanked all the people who contributed to making this a success.

8) ADJOURNMENT

At 6:40 p.m.

Tom Goode made the motion to adjourn the Regular Meeting of the Snowmass Village Town Council on Monday, December 18, 2017. Alyssa Shenk seconded the

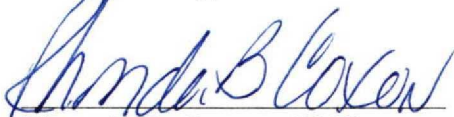
motion. The motion was approved by a vote of 4 in favor to 0 opposed.

Voting Aye: Markey Butler, Bob Sirkus, Alyssa Shenk, and Tom Goode.

Voting Nay: None.

This set of meeting Minutes was approved by the Snowmass Village Town Council at the Regular Meeting of April 16, 2018.

Submitted By,

A handwritten signature in blue ink, appearing to read "Rhonda B. Coxon", is written over a horizontal line.

Rhonda B. Coxon, CMC
Town Clerk

ART DONATION AND INSTALLATION AGREEMENT

THIS AGREEMENT is made this 13 day of June, 2017, by and between Snowmass Village Community Fund, Inc., a Colorado non-profit corporation ("SCF") and Town of Snowmass Village, a Colorado home-rule municipality ("TOSV"), collectively referred to hereafter as "Parties."

WITNESSETH:

WHEREAS, SCF and TOSV believe public art contributes to the cultural and economic vibrancy of the community and is a tremendous asset to TOSV; and

WHEREAS, SCF has a work of art created by Dale Claude Lamphere (the "Artist") which it desires to donate to TOSV to display as public art, which is more specifically described or depicted on Exhibit "A" attached hereto (the "Sculpture"); and

WHEREAS, TOSV is willing to accept the donation and display under the terms and conditions herein set forth.

NOW THEREFORE, the parties agree as follows:

1. That SCF shall donate, transfer and convey any and all right, title and other proprietary interests SCF owns or controls to the Sculpture to TOSV, provided TOSV publicly displays the Donation as public art in TOSV.
2. TOSV does hereby accept the Sculpture as public art to be publicly displayed in TOSV at a location and for a duration that shall be in the sole and complete discretion of TOSV. It is expected that the Sculpture shall initially be displayed at the roundabout at Brush Creek and Wood Road.
3. In order to allow TOSV to expend the funds necessary and prepare the site for the installation of the Sculpture, this Agreement shall be effective as the date first written above.
4. Delivery and installation of the Sculpture is expected to occur in July of 2017.
5. TOSV agrees that if it does not publicly display the Sculpture as public art in a public location in TOSV for a period of longer than nine hundred and fifteen (915) days, without plans to reinstall or relocate the Sculpture in a public location within TOSV, or TOSV determines it will no longer display the Sculpture, TOSV will provide timely written notice to SCF of its intention not to publicly display the Sculpture. Upon receipt of such notice, SCF shall have ninety (90) days to determine whether to retake possession of the Sculpture to return to the Artist or otherwise own, display or

store the Sculpture or that SCF will permit TOSV to remove, transfer, sell or otherwise dispose of the Sculpture.

6. Upon receipt of the written notice described in Section 5 of this Agreement by SCF, TOSV agrees to not donate, sell, or otherwise dispose of the Sculpture within ninety (90) days to allow SCF such time to determine an alternate location to display the Sculpture or determine how to otherwise protect the dignity of the Sculpture in SCF's sole discretion. The provision of this ninety (90) day period does not revive or reinstate any rights of the Artist previously waived in the Public Art Agreement between TOSV and Artist.
7. TOSV shall be responsible for all installation costs, including, but not limited to, preparing the site, building the necessary infrastructure to support and light the Sculpture, and installing the Sculpture. The foundation and/or other support features are expected to be designed by the Artist, subject to the review and approval of the TOSV Engineer and compliance with the TOSV Building Codes.
8. TOSV will maintain the Sculpture and take reasonable precautions to protect the Sculpture from vandalism, fire, theft, dirt, vehicle accidents, and insects. It is understood by SCF and TOSV that all tangible objects are subject to natural deterioration for which neither party is responsible.
9. TOSV agrees to extend its All Lines Aggregate General Property Coverage for the amount specified herein for the Sculpture, subject to the following standard exclusions: wear and tear, natural deterioration, insects, vermin, or inherent vice; repairing, restoring, or retouching process; hostile warlike action, insurrection, rebellion, etc. Insurance will be placed in the amount determined by TOSV as being reasonable in relation to the fair market value of the Sculpture, which is expected to be approximately \$300,000. This estimated value is solely for insurance purposes and does not constitute an appraisal.
10. TOSV shall have the right to photograph or reproduce depictions of the Donation for educational, catalog, promotional and publicity purposes. It is understood that the Sculpture and other objects on public exhibit may be photographed by the members of the public.
11. TOSV, in accepting the Sculpture, has made no determination of the value of the Sculpture, and makes no representations or assurances as to the value of the Sculpture, for tax purposes or otherwise.
12. Except as otherwise noted herein, this Agreement, when executed, shall be fully binding upon and inure to the benefit of the respective parties, their heirs, successors and assigns.
13. Any notice or other communication required or permitted hereunder shall be in writing and shall be deemed to have been given if placed in the United States mail, registered or certified, postage prepaid, addressed as follows:

Donor: Snowmass Village Community Fund, Inc.
Address: 211 Midland Avenue, Suite 201
Basalt, CO 81621
Telephone: (970) 923-3600

Town: Town of Snowmass Village
Address: Attn.: Town Manager
PO 5010
Snowmass Village, CO 81615
Telephone: (970) 923-3777

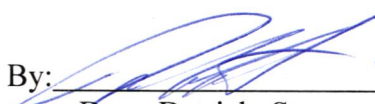
Artist: Dale Claude Lamphere
Address: 21079 Ft. Meade Way
Sturgis, SD 57785
Telephone: (605) 347-5776

Any changes to the above addresses should be made in writing, in accordance with the terms of this provision.

14. This Agreement shall be governed by and construed pursuant to the laws of the State of Colorado and the parties agree that venue with respect to any dispute or litigation shall be in Pitkin County, Colorado.
15. In the event any one or more of the provisions contained in this Agreement shall for any reason be held to be invalid, illegal, or unenforceable in any respect, such invalidity, illegality, or unenforceability shall not affect any other provisions of this Agreement but this Agreement shall be construed as if such invalid, illegal, or unenforceable provision had never been contained herein and the same shall be enforceable to the fullest extent permitted by law.
16. Electronic transmittal of any signed original document, and retransmission of the same, shall be the same as transmittal of an original.
17. This Agreement may be executed in several counterparts, including exhibits, and all documents so executed shall constitute one agreement which shall be binding on all parties hereto, notwithstanding that all of the parties are not signatory to the original or the same counterpart.
18. This Agreement contains the entire understanding among the parties. All prior negotiations have been merged into this Agreement and there are no understandings, representations, or agreements, oral or written, express or implied, other than those set forth herein. This Agreement shall not be modified or amended except by an agreement in writing signed by the parties.

19. No consent or waiver, express or implied, by either party, to or of any breach or default by the other in the performance by the other of its obligations hereunder, shall be deemed or construed to be a consent or waiver to, or of, any other breach or default in the performance by such other party hereunder. Failure on the part of either party to complain, of any act or failure to act of any other party, or to declare any other party in default, irrespective of how long such failure continues, shall not constitute a waiver by such party of its rights hereunder.
20. Should any litigation be commenced between the parties to this Agreement, the substantially prevailing party in such litigation shall be entitled, in addition to such other relief as may be granted, to reasonable attorney's fees and costs, including expert fees related to such litigation.
21. The parties hereto agree to execute and deliver any additional documents that may be reasonably required to complete and execute the responsibilities of the parties as set forth herein.
22. This Agreement will become effective as of the date first written above.

Snowmass Village Community Fund, Inc.

By:  *Secy/Treasurer*
Drew Detrick, Secretary/Treasurer

TOWN OF SNOWMASS VILLAGE

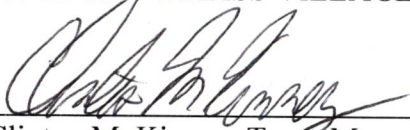
By: 
Clinton M. Kinney, Town Manager

Exhibit A
to
Public Art Agreement

Description of Work

The sculpture is abstract, depicting the downhill slope and acceleration of skiing. It is constructed of 316L stainless steel and stone, and measures approximately 22' tall x 11' wide.

PUBLIC ART AGREEMENT

This Public Art Agreement (the "Agreement") is made and effective this 21 day of June, 2017 by and between the Town of Snowmass Village, a Colorado home-rule municipal corporation ("TOSV") and Dale Claude Lamphere (the "Artist"), for the purposes and on the terms and conditions set forth below.

Recitals

WHEREAS, public art contributes to the cultural traditions and economic vibrancy of TOSV;

WHEREAS, under this Agreement, public art includes works of visual art, as defined by the federal Visual Artists Rights Act of 1990, 17 U.S.C. § 106A *et. seq.* ("VARA"), including paintings, drawings, prints, sculptures, or still photographic images in a single copy or in a limited edition of 200 or fewer copies or casts, as the case may be, signed and consecutively numbered by the artist or bearing other identifying mark of the artist—but not including posters, charts, maps, technical drawings, diagrams, applied art, motion pictures, audiovisual works, books, magazines, newspapers, periodicals, electronic publications, advertisements, promotional materials, and any works made for hire.

WHEREAS, Artist's sculpture constitutes a unique work of visual art, defined above and specifically described in Exhibit "A" attached hereto (the "Work");

WHEREAS, the legal instrument of ownership transfer of the Work to TOSV, including any gifting or donation of the Work to TOSV, is attached hereto as Exhibit "B".

WHEREAS, TOSV seeks to accept, display, maintain, relocate, and remove the Work on TOSV owned or managed property while also honoring certain Artist's rights in the Work; and

WHEREAS, TOSV and Artist wish to enter into this Agreement in order to set forth each party's respective rights and responsibilities beginning with acquisition of the Work and continuing through removal of the Work.

Terms & Conditions

NOW THEREFORE, in consideration of the mutual promises contained herein, the Town and Artist agree as follows:

1. **Visual Artists Rights Act (VARA).** Artist understands and agrees that, as to his rights in the Work, the provisions of this Agreement shall control over the provisions of VARA, as amended, and shall constitute a waiver by the Artist of any rights in the Work set out in or otherwise granted by VARA, as amended. Accordingly, Artist hereby acknowledges that:

- a. Modification of the Work which is a result of the passage of time or the inherent nature of the materials is not a distortion, mutilation, or other modification described in VARA; and
- b. Modification of the Work which is the result of conservation, or of the public presentation, including lighting and placement, of the Work is not a destruction, distortion, mutilation, or other modification described in VARA unless the modification is caused by TOSV's gross negligence.

2. **Droit Moral.** All other rights in and to the Work, including but not limited to all rights in the nature of "Droit Moral" in regard to any continuing interest the Artist may have in the maintenance or modification of the Work, are expressly waived by the Artist and, insofar as such rights are transferable, are assigned to TOSV.

3. **Display Period.** In its sole discretion, TOSV may determine to display the Work, the location of such display, and whether not display the Work for a given period, in which case, the Work will be stored in a proper manner.

4. **Maintenance and Repair.** In its sole discretion and after consultation with a professional conservator selected by TOSV, TOSV shall have the right to determine when and if maintenance, repair, and restoration to the Work will be made. To the extent practical, TOSV shall give the Artist the opportunity to consult on significant repairs or restorations.

5. **Relocation, Removal, or Return.** In its sole discretion, TOSV shall have the right to relocate the Work, remove the Work, or offer the return of the Work to the Snowmass Community Fund, Inc. In the event TOSV seeks to remove the Work, TOSV shall provide, by first class mail using the address below, written notice to the Artist of such removal and the option for the Work to be returned to the Snowmass Community Fund, Inc. in order for Artist to contact Snowmass Community Fund, Inc. regarding such action in advance.

Artist's Address:
Dale Claude Lamphere
21079 Ft. Meade Way
Sturgis, SD 57785

6. **Colorado Open Records Act (CORA).** The Artist hereby acknowledges that TOSV is subject to the provisions of the Colorado Open Records Act, Colo. Rev. Stat. § 24-72- 201 *et. seq.* ("CORA"), under which public records are open for inspection by any person, unless otherwise exempted from such inspection.

7. **Modifications.** This Agreement shall not be amended, except by subsequent written agreement of the parties.

8. **Invalid Provision.** If any provision of this Agreement shall be determined to be void by any court of competent jurisdiction, then such determination shall not affect any other provision hereof, all of which other provisions shall remain in full force and effect. It is the intention of the

parties hereto that, if any provision of this agreement is capable of two constructions, one of which would render the provision void, and the other of which would render the provision valid, then the provision shall have the meaning which renders it valid.

9. **Governing Law.** The laws of the State of Colorado shall govern the validity, performance, and enforcement of this Agreement. Should either party institute legal suit or action for enforcement of any obligation contained herein, it is agreed that the venue of such suit or action shall be in Pitkin County, Colorado.

10. **Entire Agreement.** This is the entire agreement between TOSV and the Artist regarding the Work.

11. **Counterparts.** This Agreement may be executed in counterparts, which taken together, shall be deemed to constitute a complete original.

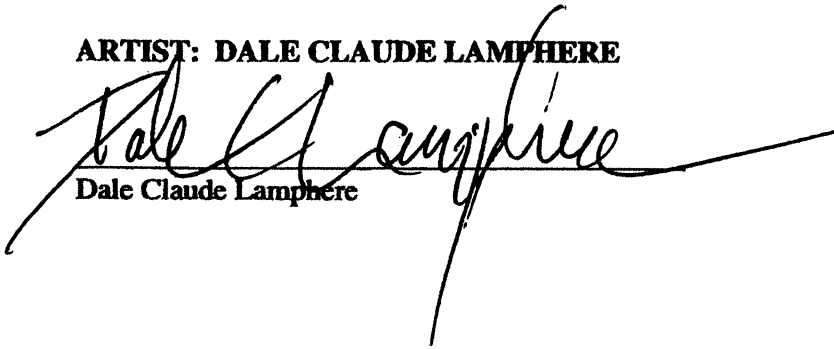
TOWN OF SNOWMASS VILLAGE, a Colorado home-rule municipal corporation

By: _____



Clinton M. Kinney, Town Manager

ARTIST: DALE CLAUDE LAMPHERE



Dale Claude Lamphere

Exhibit A
to
Public Art Agreement

Description of Work

The sculpture is abstract, depicting the downhill slope and acceleration of skiing. It is constructed of 316L stainless steel and stone, and measures approximately 22' tall x 11' wide.

Exhibit B
to
Public Art Agreement

Bill of sale

BILL OF SALE

KNOW ALL MEN BY THESE PRESENTS, that on this 27 day of June, 2017, the Snowmass Village Community Fund, Inc., a Colorado non-profit corporation, having an address of 211 Midland Avenue, Suite 201, Basalt, CO 81621, ("Grantor"), for good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, hereby transfers and conveys unto the Town of Snowmass Village, a Colorado home rule municipal corporation having an address of 130 Kearns Road, PO Box 5010, Snowmass Village, CO 81615 ("Grantee"), and its successors and assigns forever, the following property:

Art Sculpture work tentatively titled and temporarily known as "Double Black Diamond," generally described and depicted on the attached Exhibit A, incorporated into this Bill of Sale (the "Artwork"), subject to the terms and condition of that certain Art Donation Agreement between Grantor and Grantee dated June 27, 2017.

Executed as of the date first set forth above.

**GRANTOR: Snowmass Village Community Fund, Inc.,
a Colorado non-profit corporation**

By: _____

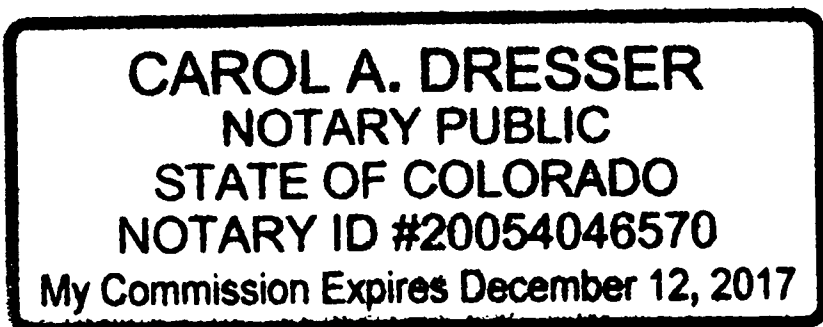
Drew Detrick, Secretary/Treasurer

STATE OF COLORADO]
] ss.
COUNTY OF PITKIN]

The above and foregoing Bill of Sale was acknowledged before me personally this 27th day of June 2017, by Drew Detrick as Secretary/Treasurer of Snowmass Village Community Fund, Inc., a Colorado non-profit corporation.

WITNESS my hand and official seal.
My commission expires: 12/12/17

Notary Public



**Acknowledged and Accepted by Grantee, the Town of
Snowmass Village:**

By: _____

Clinton M. Kinney, Town Manager

Exhibit A
to
Bill of Sale

Description of Work

The sculpture is abstract, depicting the downhill slope and acceleration of skiing. It is constructed of 316L stainless steel and stone, and measures approximately 22' tall x 11' wide.

County of Pitkin \$210,000.00
State of Colorado June 27, 2017

Bill of Sale

FOR AND IN CONSIDERATION OF the sum of \$210,000.00 U.S. Dollars, the receipt of which is hereby acknowledged, Dale Lamphere (the "Seller") of PO Box 772, Sturgis, South Dakota 57785 **DOES HEREBY SELL, ASSIGN, AND TRANSFER** to Snowmass Village Community Fund, Inc., (the "Buyer") of PO Box 5490, Snowmass Village, Colorado 81615, the following described property (the "Property"):

The 22' stainless steel sculpture with the working title "Double Diamond".

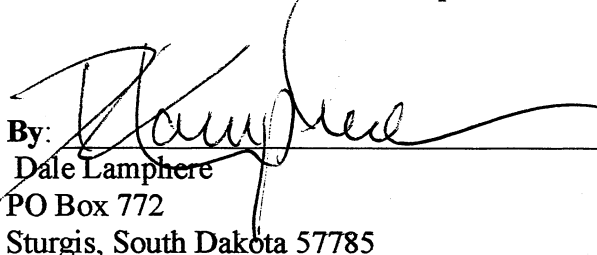
The Buyer has paid \$140,000.00 to date for the Property and will pay the Seller the balance of \$70,000.00 upon the signing of this document.

The Seller warrants that (1) the Seller is the legal owner of the Property; (2) the Property is being transferred free and clear of all mortgages, liens or encumbrances of any nature whatsoever, and Seller shall indemnify, defend and hold Buyer harmless against such claims and demands; (3) the Seller has the right to sell the Property; and (4) warrants the materials and workmanship for a period of one year after installation.

The parties hereby agree to execute such other documents and perform such other acts as may be necessary or desirable to carry out the purposes of this Bill of Sale.

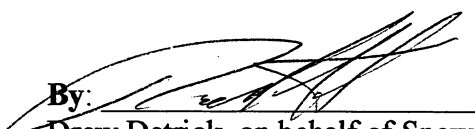
This Bill of Sale shall be signed by the Buyer's Representative and by the Seller, and shall be effective as of June 27, 2017.

IN WITNESS WHEREOF, the parties have executed this Bill of Sale on June 27, 2017.

By: 

Dale Lamphere
PO Box 772
Sturgis, South Dakota 57785

Date: June 27, 2017

By: 

Drew Detrick, on behalf of Snowmass Village Community Fund, Inc.
PO Box 5490
Snowmass Village, Colorado 81615

Date: 6/27/2017

**TOWN OF SNOWMASS VILLAGE
TOWN COUNCIL**

**RESOLUTION No. 47
SERIES OF 2017**

**A RESOLUTION NAMING THE SCULPTURE INSTALLED IN THE CENTER OF
BRUSH CREEK AND WOOD ROAD ROUNDABOUT**

WHEREAS, the Snowmass Arts Advisory Board ("SAAB") was created by Town Council to coordinate arts activities and planning between the Aspen/Snowmass Council of the Arts and various groups in Snowmass Village; investigate ways to better utilize arts, social and educational facilities and increase cultural offerings in Snowmass Village and from time to time render recommendations or advice as Town Council may, from time to time, request; and

WHEREAS, over the years SAAB's responsibilities have been changed and been refined by Ordinances enacted by Town Council;

WHEREAS, SAAB's current responsibilities include providing direction and leadership for future cultural arts initiatives and acting as a cultural arts advocate and consultant to the Town Council by promoting awareness and education concerning cultural arts; and

WHEREAS, another of SAAB's responsibilities is to render such other recommendations or advice as the Town Council may request; and

WHEREAS, the Town Council decided to accept from a group of donors, the donation of a sculpture created by artist Dale Claude Lamphere with a "working" title of "Double Black Diamond" to be installed in the center of the Brush Creek and Wood Road roundabout; and

WHEREAS, in order to further engage the community about the sculpture and promote awareness and education concerning the cultural arts in Snowmass Village at the Town Council meeting on September 5, 2017, SAAB proposed to Town Council to hold a "Sculpture Naming Contest; and

WHEREAS, upon direction from Town Council to SAAB to proceed with the contest by soliciting entries of names for the sculpture, review the submitted names and select SAAB's top choice for Town Council's consideration, SAAB received 170 names between September 8, 2017 and November 19, 2017; and

WHEREAS, at their Special meeting on November 30, 2017 the SAAB voted unanimously to recommend to Town Council their top three choices; and

WHEREAS, the SAAB's top three choices, in order of preference, for the Town

Council's consideration were as follows:

- 1) The Big Zig; 2) Ullr Bolt; and 3) Cirque's Up!; and

WHEREAS, at their regular meeting on December 18, 2017, the Town Council accepted SAAB's recommendations; and

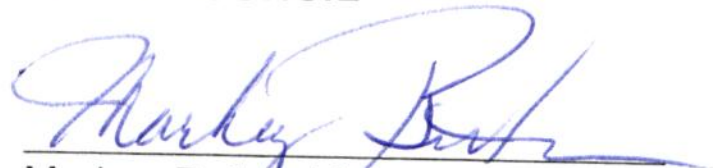
WHEREAS, Town Council then reviewed, considered and discussed the SAAB's top name choices as well as many of the other 167 names submitted.

NOW, THEREFORE, BE IT RESOLVED, by the Town Council of the Town of Snowmass Village, as follows:

1. That the Official name of the sculpture now installed in the center of the Brush Creek and Wood Road roundabout shall be "Double Black Diamond" and that "Double Black Diamond" shall no longer be the "working" title.
2. Town Council determined that, other than "Double Black Diamond", the best name submitted through the Sculpture Naming Contest was "Cirque's Up!" and hereby directs Town staff to award the Sculpture Naming Contest prize to the author of "Cirque's Up!".

READ, APPROVED AND ADOPTED as amended, by the Town Council of the Town of Snowmass Village on December 18, 2017 upon a motion by Council Member Sirkus the second of Council Member Goode, and upon a vote of three (3) in favor and one (1) opposed. Council Member Shenk opposed. Council Member Madsen absent.

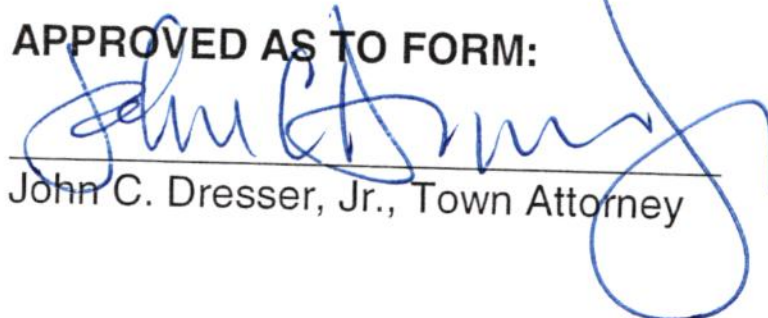
**TOWN OF SNOWMASS VILLAGE
TOWN COUNCIL**


Markey Butler, Mayor

ATTEST:


Rhonda B. Coxon, Town Clerk

APPROVED AS TO FORM:


John C. Dresser, Jr., Town Attorney

Town of Snowmass Village

Agenda Item Summary

DATE OF MEETING:

January 12, 2026

AGENDA ITEM:

CORE Update to Town Council

PRESENTED BY:

Tara Stitzlein, Chief Executive Officer, CORE
Gina McCrackin, Director of Regional Strategy, CORE
Greg LeBlanc, Assistant Town Manager

BACKGROUND:

The Town of Snowmass Village has partnered with the Community Office for Resource Efficiency (CORE) for multiple years on projects ranging in scope. In 2024 and 2025, the Town contracted with CORE to provide services that support the Town's adopted climate action goals, specifically relating to the residential and commercial building efficiency and electrification.

CORE will provide an update about 2025 projects.

FINANCIAL IMPACT:

This item is intended for the discussion and possible direction of the Town Council.

APPLICABILITY TO COUNCIL GOALS & OBJECTIVES:

Promote environmental and economic sustainability and resiliency.

COUNCIL OPTIONS:

This item is intended for the discussion and possible direction of the Town Council.

STAFF RECOMMENDATION:

This item is intended for the discussion and possible direction of the Town Council.

Town of Snowmass Village

Agenda Item Summary

DATE OF MEETING:

January 12, 2026

AGENDA ITEM:

EAB Update to Town Council

PRESENTED BY:

Members of the Environmental Advisory Board (EAB)
Greg LeBlanc, Assistant Town Manager

BACKGROUND:

The Environmental Advisory Board is a collaborative group committed to updating and accomplishing the goals of the town's Environmental Sustainability Plan. The board provides technical expertise and a broad community perspective in order to develop recommendations concerning projects, programs, policies, and operational practices that benefit the natural environment, the local economy, and the community. They encourage community participation in these pursuits and manage relationships with other area environmental groups.

EAB previously presented to the Town Council as list of priority projects in 2025 and recommended that *Fire* and *Building Efficiency & Electrification* be prioritized. Staff then coordinated with CORE and the Wildfire Collaborative to invest in projects in both areas.

For 2026, EAB has expanded the priority list to include four new items as indicated in the list below:

- 1) Fire
- 2) Building Efficiency & Electrification
- 3) Water
- 4) Compost
- 5) Demolition and Construction
- 6) Sustainable Transloading Facility
- 7) Sustainability Coordinator
- 8) *Electric Lawnmowers & Blowers
- 9) *Pesticides, Herbicides, and Chemicals
- 10)*Fungi as Firefighting tool
- 11)*E-bike Rebate

The EAB was tasked by the Town Council with estimating the cost of each proposed project and prioritizing the list for the funds available in 2026. The Town Council approved \$300,000 in Renewable Energy Offset Program (REOP) Funds for sustainability projects in 2026. The project prioritization list is attached and EAB recommends that nearly the full amount (\$280,000) be spent on five projects:

- 1) Building Efficiency & Electrification - \$115,000
- 2) Water Assessment of Town Irrigation Systems - \$25,000
- 3) Commercial Composting Feasibility Study - \$25,000
- 4) Demolition & Construction Waste Pilot - \$15,000
- 5) Hire Part-time Sustainability Coordinator - \$100,000

A copy of the 2020 Sustainability Plan and the 2021 High Impact Analysis are attached for reference.

FINANCIAL IMPACT:

The Town Council appropriated \$300,000 in Renewable Energy Offset Program (REOP) Funds for sustainability projects in 2026.

APPLICABILITY TO COUNCIL GOALS & OBJECTIVES:

Promote environmental and economic sustainability and resiliency.

COUNCIL OPTIONS:

Town Council could choose one of the following actions:

- 1) Direct staff to prioritize projects as recommended by EAB.
- 2) Direct staff to prioritize projects as recommended by EAB with adjustments.
- 3) Not direct staff to prioritize projects.

STAFF RECOMMENDATION:

Staff recommends approving as recommended by EAB.

ATTACHMENTS:

- EAB 2026 Project Recommendation List
- 2020 Sustainability Plan
- 2021 High Impact Analysis

			Assumptions:	2026 Proposed Amount	Number of Homes	Chipper + Removing	Electrification Sum of 20% increase in funding YoY using 2025's CORE's funding of \$300k			
					1,250	\$500	https://docs.google.com/spre			
Topic Area	Staffing Need	Pilot Idea		Proposed 2026 Amount	Pilot Cost	Timeline	Big Picture Cost	Open Questions	Council Next Steps:	
Fire	Partnership with Roaring Fork Fire District and Wildfire Collaborative (+ EAB or other volunteer board)	Create Fire Free Five plus, (ie: up to 30 ft) defensible spaces around all structures in Snowmass Village including private residences. Begin with curbside assessment and communications, along with a voluntary chipping program. Incentives for private mitigation matched 50% with max of \$3500 match per property. Change code for future development/redevelopment, and create ordinance for existing structures to meet fire wise guidelines in 3-5 years.		Funding in Wildfire Mitigation Fund	Curbside Assessments of all properties: \$50,000 including communication with each owner. Chipper program: \$50k per year x 3 years (voluntary). Grant/incentive program for private mitigation (voluntary): \$100k per year x 3 years. Robust communications program: \$25k per year x 3 years = \$75k spread over 3 years	3 years	After code and ordinance creation: 150K per year for compliance, enforcement, communications, 50k per year for chipping, plus continuing work on public-owned lands as is happening currently.	Who is going to do curbside assessments? Who is going to pay for that? If we are going to do bi-weekly chipper, we need to buy a chipper and staff it?	we could maybe blend phases 1and 2, understanding more about chipping, what that entails, will it be utilized	
Building Efficiency & Electrification	CORE / Holy Cross Partnership	Achieve verifiable and community-focused reductions of carbon emissions by increasing energy efficiency and electrification/fuel switching projects by 20% through 2030		\$115,000	\$2.68M	5 years	\$126M for total TOSV conversion based on historic cost of investment in metric ton of GHG emission	impact of cost natural gas vs electricity on monthly utility bills	can it be paid offr by holy cross? do we require new homes to be electrified? not sure if it will be mandated but it is in 2021 code	
Water	Partnership with the Snowmass Water District	Conduct water assessments on all Town owned properties, convert non-functional turf in public spaces to low water use alternatives. Consider code changes to limit cool season turf in future development re-development. SWSD will continue to directly address high water users in the District.		\$25,000	\$25k rough estimate for town property irrigation assessments, \$50K for irrigation system upgrades. Progressive conversion of public non-functional turf areas: \$25K per year provided by SWSD. (grant funding may be available)	2 years for irrigation assessments. Turf conversion = ongoing	\$25k to \$50k per year for irrigation monitoring/management.	SWSD budget?	DARRELL - PLEASE SEND FOLLOW UP EMAIL TO COUNCIL: What is town doing right now? What can be improved upon? Do you know that without doing an assessment - or what can you tell us we can incrementally do without doing an assessment?	Morgan sent email to Darrell
Compost	Existing staff for pilot, ideally have a staff member for full roll out	Ask for up to 10 volunteering restaurants to join program. Give a years worth of composting materials to restaurants. Pending results, scale to a commercial composting for all of the Village for commerical and residential units by adding a 3 bin system across the village		\$25,000	\$60,000 pilot cost + \$50,000 for labor and staffing (haulers, town staff time, etc) \$25,000 for consultant/feasibility study	1 year	50,000	Do the restaurants need to bring it somewhere or can they have at the Village pick up? Is a 3 bin systems available for Snowmass Village? Are we doing organics only or commerial composting userware as well? Will the Town hire a hauler? City of Aspen does not pay for the hauler - it's up to the individual resident and business.	MORGAN TO FOLLOW UP: is there adequate space at the base village locations? could it fit the commercial restaurants or do we have to increase supply? Jordan Sarick would need to require it for the center -- Find the restaurants that want to volunteer = who does that? it should come from the town, not the eab; get materials from Ainsley and modify those; also tourism and marketing - speak to them, look at residential possibly?	
Demolition and Construction	Someone to manage pilot and full program. Pitkin County will give some staffing to start, but we need to eventually hire our own person	Select 5 residences undergoing construction and have them enroll in a diversion program for waste. Collect data. Implement to all new home builds and remodels. For the initial 5 residential remodels, have a preferred permit for building if they are in the program. We could also monitor the Little Red School house construction project which would run about a year and doesn't require incentives to be built in. RA Nelson, who is the project coordinator is already planning to utilize Green Halo. **And Draw Site		\$15,000	\$15,000	1 year	Headcount, Cost of Green Halo	What is the cost of the program itself? Would Pitkin County possibly help us with that and the quantification? What data is coming back from the county and who is doing the enforcement?	Do we need a pilot? Maybe we can move forward with it. Have county come to explain how it works . Could foregone deposits help Morgan to find out how much compliance is there in Aspen? Is it working as intended? If we get started tomorrow without a pilot, what should we do? Where do deposits go? Also reach out to Pitkin County Waste to see if they would speak with City of Aspen and also get info on how many permits we have per year?	Morgan emailed
Sustainable Transloading Facility	TBD	Kick off a meeting between 106 West, East West Partners, and Town of Snowmass on whether or not we can have 106 West operations at Base Village, Intercept lot, or somewhere else				1 year - Ongoing	\$500,000 per year		would require a lot	
Sustainability Coordinator	Yes	Hire someone :)		\$100,000	\$150,000		150,000 per year	Contract/IGA with City of Aspen for contracting existing CoA staff.	looking at this within the budget	
Lawnmowers and Blowers Pesticides, Herbicides, and Chemicals	Enforcement	Pay for 3 landscapers who do Town landscaping to use electric blowers and gather data. Require all landscapers in Snowmass to utilize electric landmowers and blowers.			\$60,000	One year	Enforcement staff if there is a complaint or we ask the caller what the license plate of the truck and the name of the company that staff can send a letter	What enforcement opportunities do we have? Can APSA give an estimate for how much it will cost? What education can we do for the workers?	City of Aspen - have them comment, how successful, compliance	Morgan emailed
Fungi as Firefighting tool ebike rebate		Non-Toxic Environment - Nonprofit			\$10,000					
Total				\$280,000 -\$20,000	\$360,000					



Resiliency & Sustainability Plan Update

2020

Through the Town's Environmental Advisory Board, this document intends to provide a brief overview on the progress, achievements, and challenges of sustainability actions that were identified in the 2009 Sustainability Plan.

Update and
status report on
the Town's 2009
sustainability
goals

CONTENTS

2009 Sustainability Plan Background.....	2
Introduction.....	2
Status Updates.....	3
Performance Dashboard.....	4
Status Reports.....	4
Energy Conservation And Climate Protection	5
Affordable Housing And Community Serving Commercial	11
Land Use And Open Space	15
Water	17
Resource Conservation, Recycling, & Solid Waste	19
Green Building	26
Mobility And Transportation	31
Watershed Water Quality.....	35
Air Quality	37
Wildlife Habitat & Physical Environment.....	39
Next Steps and Recommendations.....	Error! Bookmark not defined.

2009 SUSTAINABILITY PLAN BACKGROUND

In January 2008 a local citizens' group requested that the Town Council approve funding to develop an Environmental Sustainability Plan for Snowmass Village. The Council made the necessary appropriations and engaged the Rocky Mountain Institute to help facilitate a public process and collect community input on the topic.

In July 2008, more than 50 Snowmass Village and Roaring Fork Valley community members convened to participate in a series of public workshops focused on identifying and prioritizing community environmental issues, problem areas, and goals. In addition, performance objectives were discussed and potential action items were identified. Finally, a set of selection criteria was developed to help the community prioritize action items for implementation.

On February 2, 2009, this Environmental Sustainability Plan was presented and adopted by the Town Council.

INTRODUCTION

The Town of Snowmass Village recognizes that preserving our natural environment and confronting global climate change are fundamental to the ongoing success and enjoyment of our resort community.

In recognition of those issues, which the community has deemed most critical to our sustainability, the plan was built around the following topics:

- 1. Energy Conservation and Climate Protection**
- 2. Affordable Housing and Community-Serving Commercial**
- 3. Land Use and Open Space**
- 4. Water**
- 5. Resource Conservation, Recycling and Solid Waste**
- 6. Green Building**
- 7. Mobility and Transportation**
- 8. Watershed Water Quality**
- 9. Air Quality**
- 10. Wildlife Habitat and Physical Environment**

The specific goals and a broad collection of Implementation Concepts that were presented under each of these headings are listed below. Alongside each original goal is a status update based on the actions taken since their adoption in 2009.

STATUS UPDATES

A status update of each goal area and implementation concept adopted in the 2009 Sustainability Plan is provided below. This update is summarized in the “performance dashboard,” and also reported in detail in the individual status updates.

2020 PERFORMANCE DASHBOARD

Within each of the original categories established in 2009, many implementation concepts were deemed a priority. Each of these implementation concepts were rated by the EAB and assigned a performance score. The following table provides a quick snapshot of these scores and overall status of our sustainability plan by each category. Each individual implementation concept also has received its own status update, which is available for review in the next section.

Topic Area:	Number of Goals on Track	Number of Goals Needing Attention	Number of Goals Unaddressed or Missed	Total Number of Implementation Goals	Rating
Energy Conservation and Climate Protection	10	2	0	12	 94%
Affordable Housing and Commercial	4	1	1	6	 83%
Land Use and Open Space	3	2	1	6	 78%
Water	3	2	0	5	 87%
Conservation, Recycling, and Solid Waste	8	9	0	17	 82%
Green Building	10	2	0	12	 94%
Mobility and Transportation	7	3	1	11	 85%
Watershed and Water Quality	4	4	1	9	 78%
Air Quality	2	2	0	4	 83%
Wildlife Habitat and Physical Environment	6	2	2	10	 80%
TOTAL	57	29	6	92	 85%

The following provides a complete status update for each category and implementation concept passed in 2009.

ENERGY CONSERVATION AND CLIMATE PROTECTION			
2009 Category Goals: 1. Significantly reduce consumption of non-renewable energy and fuels: 2. Increase use of locally generated, non-polluting, renewable energy. 3. Significantly reduce greenhouse gas emissions.			
IMPLEMENTATION CONCEPTS	STATUS	PROGRESS / NOTES from 2015	2020 Notes for Update
1. Establish a grant/rebate/subsidy program using Renewable Energy Offset Program (REOP) funds to incentivize and assist in implementing renewable energy generation projects and energy efficiency upgrades		The REOP fund currently has a balance of approx. \$150,956.36. Community Development has observed the majority of homeowners/builders eligible for REOP have chosen to mitigate their energy intensive systems with renewable energy, rather than pay the in-lieu fee. This is a positive sign that carbon is being mitigated on-site, and the program is working as it is intended. Any REOP funds collected are then used for planning or designing renewable energy projects, purchasing energy offsets, or making energy efficiency improvements. Also, thanks to CORE's county-wide programs, Snowmass Village residents benefit directly from their grant programs funded by Aspen's REMP funds, grants, and other revenue sources.	The REOP fund continues to operate and serves as an incentive to offset energy use of new development. The REOP fund is being used for CORE Dues payments each year, which in turn goes to support community initiatives, grants, and rebates. The REOP fund has been identified as a source of funds to use as PuRE rebates through partnerships with Holy Cross Energy. These rebates would be made available to commercial and residential partners. Ski Co, SWSD, and the Crestwood has expressed interest in participation.
2. Create incentive program to encourage Town employees to carpool and use public transportation to get to work		The town currently offers an employee shuttle providing transportation to/from Snowmass Village for down valley employees. On average, this shuttle carries approx. 8 employees each day. In addition, in summer, 2014 the SAAB led a project to install 6 new bike racks around Snowmass Village, encouraging cycling and/or bike-and-ride as a more viable transportation option.	Many of the same incentives are in place. The town provides town fleet vehicles for employees to carpool with, as well as bus passes for commuting to and from work.

ENERGY CONSERVATION AND CLIMATE PROTECTION			
		Furthermore, the Snowmass Transit website, launched in spring 2014, enhances the ease of use of the Village Shuttle through convenient access to bus schedules and alerts via mobile devices. In the future, the town may consider the following options to incentivize clean commutes: Providing RFTA bus passes to interested employees sponsoring interdepartmental contest/awards encouraging clean commuting practices	The Village Shuttle continues to enhance its online features, including the deployment of GTFS technology in 2018 to allow for transit planning through GTFS applications, such as the Transit app and Google Maps.
3. Produce “Energy Fair” events in Snowmass Village		In addition to hosting open houses associated with the MBCx project, AREDay will be held in Snowmass Village for the next 3 years, thanks to Snowmass Tourism. Overall, the EAB, Snowmass Tourism, and Public Works have been collaborating to establish new standards for ‘green’ events in Snowmass Village in a long-term effort to reduce waste, energy, and water use at events, as well as provide educational opportunities to event attendees and organizers .	AREDay still takes place in Snowmass Village. In addition, the TOSV EAB organizes and promotes events in the community as the need arises. For example, the EAB has hosted an Electric Vehicle Ride & Drive Event in Snowmass Village, and has organized a networking event with the different “E-boards” of the valley. The EAB would like to host events in the future.



Goal on track



Goal needs attention



Goal unaddressed or missed

ENERGY CONSERVATION AND CLIMATE PROTECTION			
4. Conduct baseline analysis of Town Environmental Indicators including energy use (electricity, natural gas, gasoline, diesel) and other resources for Town organization and the community as a whole		In 2009 the town funded a carbon inventory identifying emissions resulting from various economic sectors and uses in Snowmass Village and Pitkin County. It is anticipated that an update of this study would cost approximately \$6,000 if Council and staff determined this to be a priority. More recently, the town has focused on establishing a baseline for its own operations in an effort to identify the most cost effective and high impact savings opportunities. This has been accomplished through the MBCx project, which invested approximately \$150,000 of the Holy Cross Community Enhancement Fund to install advanced meters to all primary town facilities to better understand our energy and natural gas usage in real-time, arming facilities maintenance engineers with the tools they need to ensure equipment is operating at optimal levels, and increasing the efficiency of building automation systems. With this project, the town is 'leading by example' in the hopes that a strong ROI and measurable benefits encourage other local businesses and homeowners to follow suit.	The 2009 carbon emission inventory baseline is still proving useful to the Town to track progress towards the 2020 goal of a 20% reduction. An update was completed, by CORE, in 2014 and 2017, which showed the community has reduced emissions by 17%. An additional update will be completed in early 2021 which will document and show the Town's progress towards the "20 by 20" goal. The EAB is recommending that the Town evaluate and adopt new, more ambitious carbon reduction goals. In addition, the Town is working with CLEER to update our energy navigator dashboards to show Town energy usage. These dashboards are going to be updated with the completion of the Solar PV projects to also track the renewable energy produced on site, as a portion of the energy use of Town buildings
a. Inventory town-owned buildings, facilities, and vacant land and prioritize opportunities to incorporate on-site renewables		In addition to a survey of Town owned properties completed in 2007, the Town of Snowmass Village also contracted with SGM to survey Town Assets for potential Solar Panel installation locations. However, this survey will most likely need to be updated and locations will need to be re-evaluated, based on new technologies in the solar industry.	This was completed in 2018. After a robust analysis of various sites for solar farms, Nikola proposed two 1 MW arrays on Town properties. Both sites were considered by the Town Council. The Town Council directed staff to pursue smaller solar projects first, which is the project we are aiming to complete in 2020. The Town Council would like to re-evaluate the 1 MW solar array above Mtn View once the rooftop arrays and ground mount array on Town parcels are complete.



Goal on track



Goal needs attention



Goal unaddressed or missed

ENERGY CONSERVATION AND CLIMATE PROTECTION			
b. Evaluate building shells and mechanical systems to identify opportunities for efficiency upgrades		See above (measure 4)	This is an ongoing initiative. The MBCx project is ongoing, but has started realizing some major energy savings for the Town
c. Investigate new technologies for higher efficiency street lights		Public Works has implemented and continues to install LED lighting.	This has been complete for several years.
d. Evaluate inclusion of hybrid, electric, flex-fuel, and/or biodiesel technology in new vehicle and equipment purchases		The Fleet Maintenance Division consistently evaluates new technologies and their potential applicability in our fleet (Town vehicles, busses, etc.).	The Village Shuttle continues to evaluate EV technology for buses, and recently completed a test drive of the various routes in Snowmass Village with an electric bus. EVs have not been purchased for TOSV Fleet vehicles. Admin vehicles would be the best candidate for EVs, but the Town has elected to not purchase new admin vehicles in some time. Instead, the town continues to recycle old fleet vehicles.
e. Set percentage reduction targets based on baseline data		During the 2013 strategic planning process, the seated Council established a goal of a 20% reduction in carbon dioxide emissions by 2020 over a 2009 baseline.	20 by 20 goal has been established and remains the Town's target. The EAB is recommending that the Town evaluate and adopt new, more ambitious carbon reduction goals.
5. Evaluate feasibility of incorporating methane recovery and biomass energy generation systems at the Pitkin County Landfill		This has been evaluated by Pitkin County. It was found that this project was unfeasible.	N/A



Goal on track



Goal needs attention



Goal unaddressed or missed

ENERGY CONSERVATION AND CLIMATE PROTECTION			
6. Develop energy procurement and generation strategy that includes generation of on-site energy, renewable energy purchases, and/or carbon offsets to minimize carbon footprint for town operations		This was part of the RFP that the town undertook in 2012/2013 and was identified as phase two of a multi-phased energy efficiency and renewable energy strategy. We are currently wrapping up phase I and will return to Council with results, and potential future implementation projects (likely winter/spring 2015).	The final phase of this project, onsite generation, is underway and scheduled to be completed in 2020 with the finalization of solar PV at 4 different locations, including a ground mount array behind Town Hall. Combined, the solar panels are expected to produce roughly 74% of the Town's building electricity use.
7. Identify and remove town regulations that serve as barriers to developing renewable energy generation projects		This is in progress as the Community Development Department evaluates all regulations in totality. Renewable energy generation is a common topic that planners consider during pre-application phases of any development.	In coordination with CORE, the Town is actively pursuing a SolSmart designation. By implementing various recommendations by SolSmart, the Town intends to make it easier than ever for community members to install on-site renewables. Staff anticipate bringing code revisions for the Town Council to consider in early 2021.
8. Create informational resources outlining strategies for reducing energy use and the financial resources available to support those efforts		The town's website and social media properties provide nimble platforms to compile and share real-time information related to energy efficiency programs, and financial assistance (e.g. grant opportunities or rebates). In addition, several episodes of Town Talk have covered home energy efficiency strategies and incentives. We work closely with CORE and the EAB on these ongoing educational efforts.	The Town's partnership with CORE continues, and we routinely partner to communicate energy efficiency programs. Likewise, the free energy assessments offered by CORE remains available FREE to Snowmass Village residents. Upon receiving an assessment, residents are provided with a list of financial assistance opportunities, such as rebates from Holy Cross Energy.



Goal on track



Goal needs attention



Goal unaddressed or missed

ENERGY CONSERVATION AND CLIMATE PROTECTION			
9. Explore opportunities to establish shared renewable energy infrastructure		In 2012, the Town engaged with community partners and representatives from a front-range geothermal company to explore the opportunity to install ground-source heat pumps beneath the numbered lots to reduce heating and cooling needs in Snowmass Village. At the time, this project was determined to be cost prohibitive, however given the data gathered through the MBCx project, this may be a viable option in the future. Currently, staff and the EAB are anticipating a proposal from the Snowmass Water & Sanitation District on a potential hydro-electric project in Snowmass Village.	The micro hydro project, identified in 2012, is currently underway in partnership with SWSD. The 22 kW turbine is expected to produce approximately 100,000 kWh annually, and will have an estimated payback of approximately 11 years.
10. Work with Part-Time residents, lodges, and property managers to reduce energy use in unoccupied homes and empty lodge rooms		The Core Energy Smart Program currently does audits and outreach with Part Time owners and property manager, and the EAB will continue to look for additional outreach mechanisms, including utilizing groups such as PTRAB.	The CORE energy smart program continues to offer free energy efficiency assessments in Snowmass Village. This program comes complete with a list of various rebates and opportunities to increase the efficiency of our local building inventory.
11. Pursue grants and assist community members in pursuing grants for renewable energy generation projects and other efficiency upgrades		The town has actively pursued grants to fund important energy efficiency and renewable energy projects, including CORE. We've also recently received a Randy Udall grant, and CORE assisted the Town in compiling a list of all available opportunities.	Town has secured various grants over the past 5 years that have helped us achieve some major renewable energy projects and efficiency upgrades. This includes nearly \$200,000 in grant funding from CORE through the Randy Udall grant, and \$200,000 renewable energy grant from DOLA, and \$50,000 in rebates through Holy Cross Energy.
12. Track and promote progressive climate legislation at the local, state, and federal levels		This is primarily done through associations like CAST, and actions are taken when specific legislation is introduced or of impact to the Town.	The Town remains a member of CAST, and joined the Colorado Compact in 2017. The EAB also recommends joining Colorado Communities for Climate Action (CC4CA). Upon approval by the Town Council will solidify our leadership and advocacy on legislation impacting climate and environmental issues.



Goal on track



Goal needs attention



Goal unaddressed or missed

ENERGY CONSERVATION AND CLIMATE PROTECTION			

AFFORDABLE HOUSING AND COMMUNITY SERVING COMMERCIAL			
2009 Category Goals: 1. House as many Snowmass Village employees as want to live within Town Limits 2. Build new and update existing affordable housing using energy efficient, green construction practices incorporating renewable energy systems. Increase inventory of affordable commercial space and community-serving retail businesses offering basic supplies for residents.			
IMPLEMENTATION CONCEPTS	STATUS	PROGRESS/NOTES from 2015	2020 Notes for Update
1. Pursue seasonal housing partnerships with educational and arts providers, businesses, and non-profits to maximize housing development potential on town land		The Housing Department works closely with the SkiCo—the Town’s largest employer—who provides seasonal affordable housing at the Club Commons. Many tenants who decide to become permanent residents after the ski season find themselves looking for permanent housing, and our department offers the next step (sees themselves as an important resource and stepping stone). This is accomplished through education and outreach.	In addition to the continued partnerships with SkiCo and APCHA, the Town is currently developing a Housing Development Master Plan to evaluate and potentially develop Town-owned parcels with affordable housing opportunities.
		The department also works closely with Community Development to evaluate housing mitigation requirements for development, and works with developers as requested.	



Goal on track



Goal needs attention



Goal unaddressed or missed

AFFORDABLE HOUSING AND COMMUNITY SERVING COMMERCIAL			
2. Amend Housing policy to allow cost recovery to affordable housing owners for investment in energy efficiency upgrades		In 2012 Town Council passed a resolution allowing owners of deed-restricted employee housing units to recover the cost of energy efficiency/renewable energy upgrades up to 10% of the home's resale price.	This is still in place, and energy efficiency upgrades, such as new windows, are still regularly taken advantage of by Deed Restricted homeowners.
3. Establish standards requiring renewable energy generation, high efficiency systems, and other green building strategies to be incorporated into new affordable housing.		The Housing Department has ensured that energy efficiency and on-site renewable energy are key considerations in affordable housing projects. Rodeo Place for example, the most recent housing project, was constructed to exceed code mandated efficiency standards by a significant margin. Features installed in the homes include energy star rated appliances, compact fluorescent lighting fixtures, and low-flow dual-flush toilets. They are heated by 92 percent efficient boilers with the domestic hot water supply supplemented by a 46,000 BTU solar thermal system. A full description of energy saving features is available in a press release about the development's completion: http://www.tosv.com/civicalerts.aspx?aid=14	The new Coffey Place Housing development is an excellent example of this, and is an example of our continued efforts. Each home is being built with the most efficient standards, and are being pre-plumbed for solar PV panels.
		As opposed to creating new standards specific to affordable housing, the department is committed to following the town's forward-thinking green building code to show that the town is practicing what we preach.	
4. Develop plan to incorporate renewable energy generation, green building products, and efficiency upgrades into existing affordable housing stock		The Housing Department tackles improvements to existing housing stock through a three-pronged approach:	A large-scale renovation was made to the Creekside, Brush Creek, a Palisade apartment complexes in 2016, which increased the energy efficiency of all units by approximately 30%.
		1. Apartment checklist: A list of basic energy efficiency improvements that maintenance professionals are responsible for when a tenant moves out, before the next tenant moves in. The checklist is available in our 2014 annual report.	



Goal on track



Goal needs attention



Goal unaddressed or missed

AFFORDABLE HOUSING AND COMMUNITY SERVING COMMERCIAL			
		2. Small-scale renovations: As our housing stock ages, the housing department is continually searching for cost-effective opportunities—largely driven by grants or available capital—to make efficiency upgrades. Recent examples include solar thermal installations on Brush Creek and Villas N. Apartments, window replacements, retrofits with energy star appliances, and boiler upgrades. Through such upgrades, some of our oldest building projects are now the most efficient.	
		3. Large-scale renovations: A large renovation project is planned for The Creekside Apartment Complex (as presented to the Council in Nov. 2014). Energy efficiency, green building materials, and sustainable design are cornerstones of the project's goals. The approximately \$3 million renovation will include sustainable building materials (like new cladding and stone, fiberglass windows and glazing, and Energy Star entry doors), improved insulation, and upgraded systems, and is expected to net an overall energy savings of 30-35 percent.	
5. Increase enforcement efforts regarding occupancy of accessory dwelling units and employee housing units		Both the Housing and Community Development Departments are currently reevaluating the effectiveness of enforcement efforts. While Community Development currently enforces occupancy of ADU's and ECU's, the department is shifting to a carrot vs. stick approach. In an effort to further stimulate local construction on the heels of Ordinance 4, series of 2013 (which changed the way we calculate floor area), the Community Development Department is looking at ways to encourage people to use the new floor area freed up by regulations by adding accessory dwelling units to take pressure off of employee housing, help ensure a vibrant workforce, and provide an opportunity to age in place for an aging population that may want to downsize.	New Housing regulations, with revised definitions and more stringent standards were adopted in 2018. This has helped cut down on the confusion of the employee definitions and has resulted in greater enforcement. Enforcement of our workforce housing, however, remains on a complaint-initiated basis.



Goal on track



Goal needs attention



Goal unaddressed or missed

AFFORDABLE HOUSING AND COMMUNITY SERVING COMMERCIAL			
		They will be proposing code amendments for Council to consider in 2015.	
6. Explore land trust model and other publicly assisted economic development strategies, as well as regulatory tools available to create and/or maintain affordable community-serving commercial space.		This implementation concept has not been actively pursued to date	This implementation concept has not been actively pursued to date



Goal on track



Goal needs attention



Goal unaddressed or missed

LAND USE AND OPEN SPACE			
2009 Category Goals: 1. Adopt land use regulations promoting development that is consistent with the Town's energy conservation and environmental sustainability goals. 2. Preserve quality of existing open space and increase acreage of protected lands.			
IMPLEMENTATION CONCEPTS	STATUS	PROGRESS/NOTES from 2015	2020 Notes for Update
1. Strengthen development review standards concerning environmental impact analysis and consideration of environmental carrying capacities		The comprehensive plan update in 2010, in a section dedicated to environmental impacts, carrying capacity and environmental impacts was highlighted as a new priority. The Land Use Code also has strong standards relating to these topics.	The 2018 Comprehensive Plan Update suggested the creation of a seasonal "Town Forester" position to manage removal and replacement of trees. The EAB encourages the Town Council to evaluate current forestry requirements, and consider adopting a tree removal permitting process to protect our forest assets.
2. Clarify and strengthen development code requirements for energy consideration and create specific criteria for Energy Conservation Plans		An energy conservation policy has been established through the Land Use Code and the Building Code. This is how the REOP fee is generated and collected.	The REOP fee continues to encourage and incentivize development to minimize energy consumption or mitigate through on-site renewables.
3. Clarify Community Purpose provisions regarding "Sustainable Development" and "Preservation of Open Space."		This implementation concept has not been pursued to date. However, Community Development recommends that this warrants future discussion, likely through the next Comprehensive Plan update and next round of Land Use Code Amendments.	Plan Snowmass seeks to guide sustainable development "measured by environmental stewardship, economic prosperity, and an equitable distribution of community resources" in the 2018 Comp. Plan update. There has also been creation of the "Snowmass Village Parks, Open Space, Trails and Recreation (POSTR) Plan" and the POSTR advisory board to consult on these matters.



Goal on track



Goal needs attention



Goal unaddressed or missed

LAND USE AND OPEN SPACE			
4. Simplify application submittal requirements and create expedited review processes for projects incorporating renewable energy generation systems.		This has been considered but not adopted. Much larger policy decisions makes this a difficult policy.	The Town is actively pursuing a SolSmart designation, which would include a review of our review procedures and streamline the process to make it easier for homeowners to incorporate renewables.
5. Identify opportunities to produce food on open space lands (i.e. community garden program) and to incorporate edible landscape components into the built environment (where feasible in ways that are consistent with local wildlife control policies).		A community garden is available adjacent to the Fire Station/Anderson Ranch. Otherwise, this implementation concept has not been actively pursued to date.	A large new community garden has been installed next to the Little Red Schoolhouse. Edible landscape components have yet to be implemented.
6. Develop collaborative process to review and make recommendations on new development applications related to sustainable design and construction.		This is ongoing in practice, however not formalized on paper. The Environmental Advisory Board is included as a key stakeholder in all discussions on new and proposed development (Entryway meetings are one example).	The 2018 Comprehensive Plan seeks to foster this; however, a set process is still lacking. The EAB and POSTR Advisory Board both serve to give guidance and consultation on this topic.



Goal on track



Goal needs attention



Goal unaddressed or missed

WATER			
2009 Category Goals: 1. Ensure adequate water availability to meet current and future demand, and to serve new development, while maintaining healthy aquatic systems. 2. Promote conservation mentality and secure adequate storage facilities to eliminate need for water restrictions.			
IMPLEMENTATION CONCEPTS	STATUS	2015 PROGRESS/NOTES	2020 Notes for Update
1. Amend building code to require low-flow plumbing fixtures in new construction, and provide incentives to encourage retrofits in existing buildings (i.e. low-flow fixture rebate/subsidy program)		This has been accomplished through the green building code	This has been accomplished.
2. Increase the use of grey water systems, ditch water and snowmelt/stormwater recapture systems for irrigation purposes.		The Parks, Recreation, and Trails and Housing Departments have been making great strides to improve water conservation efforts in the Town's irrigation systems. In 2014 Town staff from various departments met with the Snowmass Water & Sanitation District to determine how near and long-term improvements to the Town's irrigation system could coordinate with goals detailed in SWSD's Water Conservation Plan which include—but are not limited to—promoting the use of non-potable water supplies for irrigation, and improving public outreach on the incentives and programs that are available for both commercial and residential accounts. Ideally, the Town and the District would collaborate on a water conservation/water efficiency pilot project with Town Park irrigation.	This concept is implemented when the opportunity arises. The SWSD has had a major improvement to it's facility including installation of a green roof for its own runoff improvements. The vehicle wash bay at the Public Works facility allows buses to use a wash that recycles 50% of water for reuse.



Goal on track



Goal needs attention



Goal unaddressed or missed

WATER			
2009 Category Goals: 1. Ensure adequate water availability to meet current and future demand, and to serve new development, while maintaining healthy aquatic systems. 2. Promote conservation mentality and secure adequate storage facilities to eliminate need for water restrictions.			
IMPLEMENTATION CONCEPTS	STATUS	2015 PROGRESS/NOTES	2020 Notes for Update
3. Verify that building code requirements for plumbing infrastructure are aimed at maximizing both energy efficiency and water conservation—amend as necessary		This has been accomplished through the green building code	This has been accomplished.
4. Replace top-load washers with energy- and water-efficient front-load washers in Town laundry facilities and affordable housing complexes.		This has been accomplished. Town laundry facilities have been fitted with washers that use 12 gallons per load, compared to older units which previously used 28 gallons per load.	Done, although this should also be ongoing as technology continues to improve.
5. Amend development code requirements and review criteria to mandate drought tolerant landscaping in new development		This is not currently mandated	This concept is not mandated, but the code states “wherever possible, native varieties should be used.” Town staff encourages native and drought tolerant vegetation be used in Landscaping Plans.



Goal on track



Goal needs attention



Goal unaddressed or missed

RESOURCE CONSERVATION, RECYCLING, & SOLID WASTE			
2009 Category Goals: 1. Reduce per capita waste generation and increase use of environmentally friendly consumer products. 2. Increase long-term capacity (lifespan) at the Pitkin County landfill. 3. Maximize efficiencies in waste collection, hauling, and sorting systems.			
IMPLEMENTATION CONCEPTS	STATUS	2015 PROGRESS/NOTES	2020
1. Reduce office paper use by 20% throughout Town organization		The Town has successfully cut down on paper usage by nearly 30% since 2009. This is mostly attributed to the Town Council's decision to begin utilizing electronic packets and meeting materials in 2012.	
a. Promote use of TOSV website and other electronic means to distribute information		Since 2012, the Town has taken many steps to improve electronic communications and promote town engagement online. This includes the launch of tosv.com which provides a user-friendly platform for digital town-services including:	The Town continues to advance online tools and portals to eliminate paper waste and improve efficiency. In addition to the online platforms listed, the Town has also successfully eliminated paper throughout the building permit review process. This includes all applications and plans, which generated a lot of paper materials.
		- The Public Records Portal (powered by Laserfiche)	The Town has also successfully eliminated other paper based processes, such as:
		- Electronic bill-pay	- Special Event permits - Business License Applications and renewals
		- Electronic budgets	- Employee check request forms
		- Town forms (including job applications, rental applications, etc.)	- Community Survey - maintenance requests
		- News and announcements (e-newsletter, press releases)	- Sales tax rebate applications



Goal on track



Goal needs attention



Goal unaddressed or missed

RESOURCE CONSERVATION, RECYCLING, & SOLID WASTE			
		- Engagement tools: Community Voice discussion forum, and Request Tracker	
		- Platform for Granicus (for management of Council Agendas and video archives)	
		- Automatic notifications via email or text message	
		In following years, gosnowmass.com was launched by Snowmass Tourism as a premier platform for tourism news and information (events, activities, and business listings). Snowmasstransit.com went live in April, 2014 to promote access and information regarding the Village Shuttle, and ways to get around Snowmass Village without a personal vehicle, and finally Parks, Recreation and Trails launched snowmassrecreation.com promoting the departments facilities and programs.	
b. Install monitors and/or 'smart boards' in conference rooms		Monitors have been purchased and installed in several meeting spaces, but there are still improvements that could be made to make this equipment easier to use and a better alternative to printing presentation materials.	All Town meeting rooms are capable of hosting paperless meetings.
c. Require double-sided printing capability in all new printer purchases, and implement reuse of paper already printed on one side for 'fax' and draft print jobs.		This has been accomplished. Any documents that are printed one-sided and not used are placed in bins next to the printer so that they can be reused on the backside.	This has been accomplished
d. Transition document archiving from paper based to electronic format.		This has been accomplished through LaserFiche	This has been accomplished



Goal on track



Goal needs attention



Goal unaddressed or missed

RESOURCE CONSERVATION, RECYCLING, & SOLID WASTE			
e. Convert to paperless Council packet, newsletter and payroll systems.		This has been accomplished. Packets are published using Granicus and to the Town's website, and accessible to Council members on ipads. The Town's newsletter is distributed using tosv.com. Finally, with the Finance Department's transition to New World, payroll and HR and benefit information are all handled electronically.	This has been accomplished
f. Develop electronic building permit application		In progress. Community Development is evaluating which software package is most appropriate (both New World and CivicPlus, the provider of the Town's website have systems that could suit this need).	The Community Development Department successfully migrated to a 100% online platform – Community Core. Community Core allows contractors to submit applications, plans, schedule inspections, and make a payment online.
2. Establish bulk purchasing program to address cost barriers to purchasing more environmentally friendly products used through the Town organization (i.e. non-toxic cleaners, recycled paper products, etc.)		This has been discussed for special events (i.e. keeping a stock of commonly used compostable materials for vendors) however there has been no progress. Currently, there are no product restrictions for Special Event Producers, which the EAB views as a necessary first step for a policy like this one to be needed.	A formal policy has not been implemented, but employees are advised to order reusable and/or recyclable products when possible. All of our general TOSV event / meeting supplies are recyclable or compostable.
3. Establish Town procurement policy requiring the use of products containing recycled materials when available.		There is currently no policy in place, but it is anticipated this topic will be discussed during an evaluation of the Town's special event applications and procurement procedures.	A formal policy has not been implemented, but employees are advised to order reusable and/or recyclable products when possible. All of our general TOSV event / meeting supplies are recyclable or compostable.
4. Establish design criteria for trash, recycling, and composting facilities in new development.		In progress. Public Works and Community Development are evaluating what would be appropriate to include in a development review process.	This is evaluated as part of the PUD land use review process. The expansion of facilities, and the inclusion of recycling, is taken into consideration on a case by case basis.



Goal on track



Goal needs attention



Goal unaddressed or missed

RESOURCE CONSERVATION, RECYCLING, & SOLID WASTE			
5. Amend land-use application submittal requirements to include all information in electronic format and minimize the number of printed copies available.		In progress (see Implementation Concept 1. F)	This has been accomplished. However, at least one hard copy is still required to be submitted with an application to keep available for public viewing.
6. Increase enforcement and fines for littering and unauthorized use of trash facilities		Illegal dumping of dangerous materials or using illegal facilities is consistently enforced and fined by the Police Department. Littering is a less frequent offense dealt with by the PD, but there is currently a fine in place for offenders. This is a comparable fine with other communities, and it may not be necessary to increase.	Our Solid Waste division monitors community dumpster locations closely. Illegal dumping of dangerous materials or using illegal facilities is consistently enforced and fined by the Police Department.
7. Improve waste collection systems to minimize overall number of pick-ups, maximize hauling efficiency, reduce recycling contamination, and maximize recycling program participation.		This is in progress largely due to the transition to single-stream recycling (which went into effect in spring, 2014) and an the recently completed IGA with the Pitkin County Landfill. The Public Works Department has also budgeted for new equipment that supports single stream.	This is an ongoing effort, and communication and outreach continues to be developed about the do's and don'ts of single stream recycling. In 2018, Single Stream Recycling rule signs, magnets, and stickers were developed and made available to the community for free. Signs were placed at all community dumpster locations – in English and Spanish. They were also made available to all HOA's for free. Town staff continue to make presentations to local groups like the Rotary Club and HOA's about recycling.
		Efforts continue to expand local outreach/education on the components of a successful recycling program in Snowmass Village. The most recent examples include a Grassroots TV Town Talk episode which aired winter 2014/2015, and at the Free Concert Series during the summer of 2015.	



Goal on track



Goal needs attention



Goal unaddressed or missed

RESOURCE CONSERVATION, RECYCLING, & SOLID WASTE			
8. Expand local and regional recycling facilities to accommodate a wider assortment of recyclable materials (i.e. chipboard, #5 plastics, electronics, etc.)		This has been accomplished through the transition to single stream recycling, which expanded items accepted in recycling bins to include chipboard (cereal and beer boxes), office paper, magazines, phone books, and milk and juice cartons. This is in addition to plastics (number one through seven), cardboard, paperboard, glass food and drink containers, metal cans, aluminum, magazines, paper bags, and paperback books. Electronics recycling is available at the Town's Public Works shop.	Single stream recycling remains available to all businesses and residents in Snowmass Village. The Town continues to accept a diverse array of recyclables, despite a difficult commodities market.
9. Provide trash and recycling containers at all Town parks, buildings, and public gathering spaces.		Anecdotally, this has been accomplished however the Public Works department is currently conducting a formal audit at all town facilities to ensure the right receptacles are in place, and signage reflects recent changes with the single-stream program .	The Town has continued to procure additional recycling receptacles to ensure recycling is a readily available option at public facilities. In 2019, ten bear-proof recycling receptacles were ordered and placed at our most popular bus stations. The Town has budgeted funds in 2020 to purchase another ten receptacles.
10. Expand composting capabilities to accommodate commercial food waste as well as household and yard waste.		Composting not currently a part of the Town's solid waste portfolio.	The Town now offers composting services to select commercial accounts – like the Aspen Skiing Company. These large accounts provide the most 'bang for the buck' for us to haul compostable waste, and these accounts are being used to test how the Town may provide this expanded service to all solid waste customers in the future.



Goal on track



Goal needs attention



Goal unaddressed or missed

RESOURCE CONSERVATION, RECYCLING, & SOLID WASTE			
11. Adopt a recycling ordinance requiring diversion of construction and demolition waste, and participation in the Town's recycling program for all commercial operations and special events.		Although no ordinance is in place, the Town's EAB has been working with event producers to make sure recycling is an event priority. Examples include the Recycling Ambassador program, and working with the Rodeo to make sure recycling bins are available. In the future, green policies may be adopted through the new special event permitting process.	Construction and demolition waste continues to comprise the majority of our waste stream and the waste in the Pitkin County Landfill.
12. Create incentives for participation in the Town's recycling program.		The Town's EAB has recently launched their recycling ambassador program. Local businesses that adopt Town events and promote recycling are thanked in return through publicity and advertising. However, additional incentive programs for private residents should be developed through solid waste policies and pricing	No incentives exist to date, but the Town has made recycling services available, at no additional costs.
13. Adopt green special event criteria aimed at reducing consumption while maximize recycling and composting of waste.		This has been accomplished through the green events program, which is currently a voluntary program. It should be considered as to whether or not this program should become mandatory.	This has been accomplished through the green events program, which is currently a voluntary program. It should be considered as to whether or not this program should become mandatory.
14. Use recycled asphalt whenever possible to establish roadway subgrade base courses.		This is a key consideration of the Road Division, and also extends to shoulder materials.	This is routinely done, and was most recently accomplished with the rodeo lot.
15. Test use of recycled and alternative paving materials in new Town sidewalk and roadway surface specifications.		This is in progress and led by Public Works and the Road Division.	Recycled materials are utilized when feasible. For example, in 2017, the Town used recycled asphalt to make improvements to the Rodeo lot.



Goal on track



Goal needs attention



Goal unaddressed or missed

RESOURCE CONSERVATION, RECYCLING, & SOLID WASTE			
16. Develop partnerships to incentivize waste reduction (i.e. participation in reusable bag challenge)		EAB plans to create incentive programs in 2016	Although the EAB has implemented voluntary programs, such as the recycling ambassadors, no long term incentives have been implemented.
17. Improve household hazardous waste collection system.		No steps to date have been taken to increase collections of hazardous waste.	The Town participates in the County's hazardous waste program, and routinely promotes the educational materials they provide through the Pitkin County Landfill.



Goal on track



Goal needs attention



Goal unaddressed or missed

GREEN BUILDING			
2009 Category Goals: 1. Increase energy efficiency and the use of renewable energy in new and existing construction. 2. Adopt regulations requiring sustainable design and the use of green building materials in new construction.			
IMPLEMENTATION CONCEPTS	STATUS	2015 PROGRESS/NOTES	2020
1. Establish an expedited review process and discounted fee structure for renewable energy generation projects and for efficiency enhancing retrofits		This will be considered during a broader Community Development effort to review potential amendments to the Town's Land Use Code.	This is being considered through the potential implementation of a SolSmart program in Snowmass Village.
2. Adopt a comprehensive "Green Building Code" for both new construction and renovations to existing buildings requiring:		In 2013 the Town became one of the first municipalities in Colo. to adopt the 2012 International Green Construction Code with amendments for commercial buildings, and the 2012 International Energy Conservation Code for both residential and commercial buildings.	Although our codes are some of the best, and most progressive, the EAB recommends continually adopting the latest codes. The ICC recently published the 2021 versions of the code books.
a. High-performance energy efficient design: Building envelope, lighting, windows, mechanical equipment			



Goal on track



Goal needs attention



Goal unaddressed or missed

GREEN BUILDING			
b. On-site renewable energy generation in new development		The 2012 IGCC addresses the sustainability of an entire commercial building project and its site and promotes the conservation of water, materials, energy, and building systems. The 2012 IECC sets minimum energy efficiency provisions for both residential and commercial buildings. Users of the code can choose between two methods for showing compliance, the prescriptive and performance paths.	
c. Third-party system commissioning			
d. Use of green building materials with consideration given to embodied energy, renewable resources, recycled material content, chemical off-gassing, place of origin, etc.		These codes are available on the Town's website at www.tosv.com/codecentral	
e. Incorporation of direct digital controls and other energy load management technology			
f. Water-conserving plumbing fixtures			
3. Develop and distribute an information guide to green building products, energy efficient design, and construction practices.		While the Town does share sustainable building resources on tosv.com, the development of a guide has not been deemed a cost effective project considering how quickly technologies and 'best practices' change.	Although this has not be developed by the Town, the resources are available in the valley through organizations like CORE.



Goal on track



Goal needs attention



Goal unaddressed or missed

GREEN BUILDING			
4. Incorporate energy usage standards into Town's Lighting Ordinance to discourage use of incandescent and other higher consumption technologies		The Community Development Department feels this is important and should be taken up at a later date.	Although this policy has not been developed, the cost effectiveness and advancement in lighting technology has resulted in the wide adoption of LED lighting, which consumes much less energy.
5. Develop economic and other incentives for new construction and renovation projects to exceed the minimum energy efficiency standards.		The Community Development Department feels this is important and should be taken up at a later date.	Environmental considerations are now included in the Community Purpose benefits of the Land Use Code. Also, strong considerations for protecting our local environment are included throughout the 2018 version of the Comprehensive Plan.
6. Work with new and existing commercial lodging and residential properties to encourage and incentivize green operating and maintenance plans including:		Through our membership and partnership with CORE, the Town is involved in promoting and educating residents and business owners on the incentives available including energy audits, grant programs, loan interest loan programs, and rebates for energy saving upgrades. Video, advertising, public relations, email outreach, and additional communications techniques have all been leveraged to inform the community of these opportunities.	This remains ongoing through our relationship with CORE. In 2017, the EAB also recognized and awarded the Environmental Leadership Award to the Timbers Club for their energy efficiency upgrades. The EAB believes there are additional opportunities to create programs to retrofit existing buildings in Snowmass Village.
a. Appliance maintenance programs			
b. Use of energy-efficient light bulbs		In the future, a deepened partnership with CORE could expand such incentive programs with Town support (for example a specific rebate program targeted at businesses, employee housing, and private housing funded by REOP and other sources).	



Goal on track



Goal needs attention



Goal unaddressed or missed

GREEN BUILDING			
c. Electrostatic furnace ignition vs. pilot lights			
d. Occupancy-based control systems on snowmelt and other building systems		In addition, the town's environmental award, initiated in 2013, recognizes organizations or businesses located or operating in the Village that have made a commitment to improving the natural environment through policies, programs, or actions. The goal is that this recognition can help incentivize businesses that are serving as local environmental leaders, and motivate others to follow suit. Full details on the annual award are available at www.tosv.com/environmentalaward	
e. Timers, moisture and temperature sensors on snowmelt systems			
f. Programmable thermostats			
7. Conduct energy audits and thermal imaging on all Town-owned buildings.		This has been accomplished through the MBCx program.	This has been accomplished through the MBCx program. The reports have been utilized to retrofit TOSV assets, such as the boilers on Snowmelt Rd.
8. Develop a purchasing policy requiring purchases of high-efficiency equipment and appliances that allow for more sustainable operations within TOSV organization (i.e. Energy Star appliances, double-sided printers, low-flow fixtures, etc.)		There is currently no policy.	Although a formal policy doesn't exist, this is common practice by the Town's facility maintenance department.



Goal on track



Goal needs attention



Goal unaddressed or missed

GREEN BUILDING			
9. Develop standard design specifications requiring all new Town buildings to be LEED certified, or to provide DOE certification indicating achievement of equivalent energy efficiency standards.		Any new town buildings would be requirement to meet the adopted green building code, and therefore would meet these standards.	Any new town buildings would be requirement to meet the adopted green building code, and therefore would meet these standards
10. Require third-party commissioning on all new Town-owned buildings.		Accomplished through the MBCx program and will be a practice in the future.	The building energy navigator remains in place, and was recently updated to include the production from our solar panels.
11. Develop standard specifications for retro-commissioning and retrofitting existing Town buildings with energy efficiency upgrades including fixture, appliance, systems, and building shell improvements.		This has been accomplished through the Town's capital replacement project in conjunction with MBCx implementation recommendations, to be presented to Council in winter or spring, 2015.	This has been accomplished
12. Continue to develop and implement efficient building standards and a renewable energy offset program to curb impacts of inefficient building design and outdoor energy use.		The REOP program is being implemented as the program intended. If the Council wishes to expand the program the EAB, CORE, and Town Staff can develop a proposal for Council's consideration.	The REOP program remains in place. In recent years, the Town has collected less in REOP fees, which we believe is the direct result of buildings incorporating better energy efficiency practices in their designs.



Goal on track



Goal needs attention



Goal unaddressed or missed

MOBILITY AND TRANSPORTATION			
2009 Category Goal: 1. Develop an integrated mobility strategy that minimizes single occupancy vehicle trips by providing attractive, safe and convenient transportation alternatives.			
IMPLEMENTATION CONCEPTS	STATUS	PROGRESS/NOTES	Notes for 2020 update
1. Adopt land use regulations that encourage transit-oriented development and maximize multi-nodal connectivity between development clusters		Unaware of formal land use regulations in place, but this is something Community Development emphasizes through plan review processes	There continue to be no formal land use regulations in place. However, the comprehensive plan and Community Development continue to emphasize this and there is a planned affordable housing phase with the Snowmass Center Redevelopment project, as well as an approaching housing master plan focusing on multi-use development. A new Snowmass Mall Transit center is also planned to focus transit users in one centralized location.
2. Develop a comprehensive and strategic transportation plan that addresses relationships and trade-offs among single-occupancy vehicle use, the provision of parking infrastructure, and public and private transit services.		This will be part of the Town's larger Capital Improvement Program development, which is included in Council's draft goals/strategic plan for 2015/2016.	The Comprehensive Plan update focuses on this issue and a Community Connectivity plan has been developed. The EOTC also focuses on this at a regional level. This still likely falls under "Goal needs attention" as the Community Connectivity plan has not garnered the necessary support to be adopted. The need to manage parking and transportation demand in an increasingly developed community remains an issue in need of focus.
3. Expand winter trail maintenance to promote year round walkability		In 2013 the Town added a full-time year round Parks & Trails Manager to oversee trail maintenance and long-term parks and trail development strategy. This has led to a higher level of maintenance on all town-owned trails (and strengthened partnerships related to maintenance on non-town-owned trails).	Town walking trails continue to be maintained throughout winter.



Goal on track



Goal needs attention



Goal unaddressed or missed

MOBILITY AND TRANSPORTATION			
4. Increase the number of pedestrian and bike trail access points throughout the Village.		This item was recently included in Council's goals, and it remains a priority of Town staff to evaluate and improve pedestrian/bike trail connectivity around town. This is one important element of a long-term expansion of our trail system (and that of the entire upper roaring fork valley's integrated trail system). The Town's continued participation in the Upper Roaring Fork Valley Trails Plan helps identify necessary areas of focus and expansion.	Bike and hiking trails throughout the village have expanded considerably, Seven Star and Hawk Ridge trails are examples, although these are generally used for recreation. WeCycle has added stations between Town Park and Club Commons, but commuter access points remain relatively unchanged and this goal is generally ongoing.
		Specifically, over the past two years three important trail connections projects have improved trail access and user safety. These include the North Rim trail extension (improving access from the Nature Trail), South Rim Trail extension (improving access from Rodeo Place/Horse Ranch), and a connection to improve access from the Tom Blake Trailhead to the parking area.	
5. Integrate future trail planning with existing transit infrastructure to enhance the safety and quality of pedestrian connections throughout the Village, especially along Brush Creek Rd., and close to high-use commercial and high density residential development.		The Town, following the adoption of Council's top goals, has recently issued an RFP to evaluate the overall connectivity of the Town. This will create a plan for further consideration.	A Community Connectivity Plan has been created but not adopted. However, priority projects and walkways to improve the connectivity of the community and increase the use of alternative modes of transportation is being actively pursued. Recent examples include the construction of sidewalks from Lower Kearns road to Base Village, the pedestrian crossing improvements at Town Park, the installation of rapid flash beacons at key intersections, and the additions of crosswalks on Owl Creek Road.



Goal on track



Goal needs attention



Goal unaddressed or missed

MOBILITY AND TRANSPORTATION			
6. Foster development of a centralized shuttle system to provide airport transportation to replace redundant and inefficient use of independent property airport shuttles.		The Snowmass Village lodging community is represented by the Snowmass Lodging Association who consistently seeks opportunities for collaboration, communication, and efficiency. While we are unaware of a formal program, we do know that they have worked together well to provide a successful shuttle program.	This continues to be an unresolved focus of the region. The Aspen Airport Vision Committee has submitted recommendations in April 2020 to the BOCC on this topic. Suggestions on how to improve local transportation connections ranged from more direct bus pick-up and drop-offs to installation of a gondola to Aspen and Snowmass. Transportation Network Companies (TNCs) such as Uber and Lyft have also become players in Airport Transit and provide a new challenge to centralizing Airport transit to and from the towns.
7. Continue free bus service throughout Snowmass Village and between Snowmass Village and Aspen.		The Town, SkiCo, and the EOTC continues to support this free service.	This has been completed.
8. Maintain convenient and consistent fixed-route transit service to high-density residential neighborhoods and commercial nodes (including the SV Recreation Center), while utilizing 'dial-a-ride' service (and/or expanded private service provider partnerships) to serve single-family and outlying neighborhoods.		The Transportation department is consistently evaluating the right mix of service for users to maximize ridership and efficiency.	The Transportation department continues to offer these services through the Village Shuttle. We have recently completed efforts to make it easier than ever to find the bus, including the launch of GTFS technology to show Village Shuttle schedules on common apps like Google Maps and the Transit App.



Goal on track



Goal needs attention



Goal unaddressed or missed

MOBILITY AND TRANSPORTATION			
9. Encourage higher degree of regional integration among public transit, aviation, and highway transportation management strategies.		Although this happens on a case by case basis, there hasn't been any steps taken to encourage integration. Unclear what this goal was in 2009.	15-minute headways to and from the Brush Creek Park and Ride have been achieved to connect Snowmass Village transit service with regional BRT service. Airport Vision Committee has also recommended transit connections. This is an ongoing goal
10. Continue to prioritize and incentivize use of public transit and park & ride for Town sponsored special events and commuters.		The formation of the special events committee in 2013 helps facilitate internal communications planning events, and determining levels of service necessary to support special events.	These efforts are ongoing, and are consistently included in our marketing campaigns – especially for major events.
		The Town has also expanded their outreach and education to event attendees encouraging the use of public transportation. Snowmasstransit.com and event promotional materials for example provide event specific tips and schedules.	
11. Engage in Pitkin County Airport planning process to promote transit connection enhancements		The Pitkin County Airport is currently engaged in a multi-year planning process, in which Town staff is directly involved.	Engagement is done but process is ongoing.



Goal on track



Goal needs attention



Goal unaddressed or missed

WATERSHED WATER QUALITY			
2009 Category Goals: 1. Minimize negative impacts to watershed water quality. 2. Improve water quality in Brush Creek to eliminate its Roaring Fork Conservancy designation as an "Impacted" waterway.			
IMPLEMENTATION CONCEPTS	STATUS	2015 PROGRESS/NOTES	
1. Update the Town's Greenway Master Plan to better understand current riparian ecosystems health, sediment loads, biological diversity, etc.		This was incorporated into the Town's comprehensive plan in 2010. Also, a stormwater and sewer analysis was included in the Town's budget for 2016. This is within the new CIP, and the study will be taking place in the near future. The final study will be used for the comprehensive plan update.	This was included in the Town's Comprehensive Plan update in 2018, and underscores the importance of our storm water systems through new development. The Town has required improvements to stormwater drainages in Base Village, and the Snowmass Center PUD also includes many improvements to the status quo.
2. Regulate use of magnesium chloride and other chemical ice melts and dust suppressants within the Town.		In progress. The Town does not use magnesium chloride, but we also don't regulate its use by other parties, such as other construction companies that conduct Right of Way work. The Public Works department is constantly evaluating alternative methods.	The Town does not use magnesium chloride, but we also don't regulate its use by other parties, such as other construction companies that conduct Right of Way work. The Public Works department is constantly evaluating alternative methods.
3. Develop standards for creek water quality testing protocols in partnership with the Roaring Fork Conservancy.		No formal standards have been adopted by the Town	No formal standards have been adopted.
4. Implement wetland restoration and expansion projects and promote the use of permeable paving and bio-swales to allow natural filtering and minimize sheet-flow of stormwater run off		No wetland related projects are currently underway, but storm water mitigation is a constant priority for Public Works. Filters have been installed and are designed to mitigate the impacts of storm water runoff in our wetlands.	This is a major component of the Town Park / Entryway master plan. The wetlands (and the restoration thereof) will be a foundational piece of the park in the future.



Goal on track



Goal needs attention



Goal unaddressed or missed

WATERSHED WATER QUALITY			
5. Expand annual clean-up efforts and explore other methods to limit siltation impacts associated with sanding of Town roadways		This is actively implemented on Town roads and shoulders by the Town's Road Division.	The Town Road division has implemented an aggressive street sweeping schedule each spring to catch sediment from the roadways.
6. Find opportunities to re-use or recycle contaminated 3/8" chip that is picked up from ditches and stream beds each spring.		See above	The materials cleaned from stormwater systems and swept from streets are stored and recycled each year by the road division.
7. Examine water quality impacts associated with livestock intensive activities and operations (i.e. Rodeo Grounds, Krabloonik)		This could be a consideration during lease negotiations, if applicable, but this study has not taken place.	This could be a consideration during lease negotiations, if applicable, but this study has not taken place.
8. Work with Water and Sanitation District to gain understanding of Town-wide stormwater and sanitary sewer infrastructure health		This has been accomplished as part of the state water conservation plan.	The Town has adopted much more stringent stormwater retention, treatment, and discharge requirements in our Land Use Code. Examples of improvements are now starting to come to fruition through development applications like the Snowmass Center.
9. Improve domestic pet pick-up enforcement and scoop bag availability		Pet pick up is routinely enforced, but more efficient procedures could be put in place to patrol and enforce parks/trail rules. Scoop bags have been installed and are readily available at most parks and trailheads.	This effort is continuously ongoing. The Town Parks, Recreation, and Trails department has installed additional poop stations in recent years, and the animal services department routinely enforces pet waste violations. We now have 22 poop bag stations available at Town parks, trails, and facilities.



Goal on track



Goal needs attention



Goal unaddressed or missed

AIR QUALITY			
2009 Category Goals: 1. Minimize airborne dust and other pollutants, including building and vehicle emissions. 2. Stay within allowable Pm 10 levels at all times.			
IMPLEMENTATION CONCEPTS	STATUS	2015 PROGRESS/NOTES	2020
1. Require use of biodegradable, non-chemical dust suppressants on construction sites and service roads		This is not currently enforced. Through the Town's Construction Mitigation Plan, however, development projects are required to mitigate dust. No requirements are in place for biodegradable materials, but water is the most common material used for this mitigation activity.	Dust mitigation requirements remain a part of the Construction Mitigation Plan approval process. Water is encouraged and remains the most common material used.
2. Post signs and enforce adopted vehicle idling regulations		No signs posted regarding idling.	The Town worked with the developers of Base Village to ensure notices on the Town's anti-idling ordinance were posted around the Tree House and arrival center – areas that were common offenders.
3. Train town staff to recognize violations of and enforce air pollution standards		No formal training has taken place.	In 2019, the Town worked with Pitkin County Public Health to install the first air quality monitor in Snowmass Village. It is located at Town Hall, and it provides real time measurements on the PM levels in Snowmass Village. With the recent wildfire smoke present, Town staff also recently developed a webpage dedicated to informing the community and TOSV staff on our ongoing air quality conditions.



Goal on track



Goal needs attention



Goal unaddressed or missed

AIR QUALITY			
4. Conduct minimum amount of fixed-route street sweeper operations along with on-demand response, as necessary to minimize roadway dirt and dust		We are currently doing regularly scheduled street sweeping maintenance as well as on demand sweeping services for special events or requests.	ongoing



Goal on track



Goal needs attention



Goal unaddressed or missed

WILDLIFE HABITAT & PHYSICAL ENVIRONMENT			
2009 Category Goal:			
1. Minimize negative impacts to wildlife habitat and migration corridors.			
IMPLEMENTATION CONCEPTS	STATUS	2015 PROGRESS/NOTES	2020
1. Strengthen code regulations regarding excessive noise, and train staff to recognize violations and enforce them		No formal training has taken place, but Town staff are knowledgeable in handling noise complaints and directing them to the correct officer(s). No additional code regulations have been implemented beyond what is “excessive.”	The Police Department handles noise complaints on a case by case basis, and uses decibel readings to inform their decision.
2. Strengthen code regulations regarding impacts to wildlife and protection of wildlife habitat		The availability of an Animal Services unit within the police department has expanded our ability to educate, enforce, and evaluate our wildlife policies. Animal services have stepped up enforcement for illegal trail users, and has recently received a lot of publicity for their use of trail cameras to identify illegal trail users. This enforcement allows us to keep certain habitats protected for wildlife.	This is an ongoing effort. The Town has also recently worked with Colorado Parks & Wildlife and the USFS to evaluate our local elk populations. We have also strengthened our enforcement of seasonal trail closures and extended their dates in the Burnt Mountain area.
3. Examine benefits to wildlife, recreational quality and public safety associated with limiting or banning hunting within Town limits.		This evaluation has not taken place	This evaluation has not taken place
4. Increase educational, outreach and enforcement efforts regarding trash regulations		Animal services produces a lot of educational materials regarding wildlife ordinances, such as magnets on dumpsters, outreach campaigns, and informational websites. Animal services also meets with special event vendors to explain wildlife ordinances.	This effort is ongoing. The Animal Services division is included in the building and special event permitting process to help educate companies of our requirements up front. When necessary, citations are issued.



Goal on track



Goal needs attention



Goal unaddressed or missed

WILDLIFE HABITAT & PHYSICAL ENVIRONMENT			
5. Pursue grant opportunities related to environmental and wildlife education, outreach and signage		No grants pursued, but educational signage has been posted where applicable.	Signage and education materials are a consistent communication campaign for the Town.
6. Develop and distribute informational resources regarding wildlife issues, especially during migration and calving periods		During sensitive periods, Animal services steps up educational efforts and enforcement.	Signage and education materials are a consistent communication campaign for the Town. The Town ramps up these efforts leading up to seasonal trail closures, and works with the Tourism department to ensure the information is reflected on popular trail sites, such as bikesnowmass.com .
7. Work with the US Forest service to develop a pre-emptive pine beetle strategy		This strategy has not been developed	This strategy has not been developed
8. Continue to implement the Town's 10-year weed management program.		Noxious weeds are consistently treated through the Town's Parks and Recreation department and the Public Works department. Every year, through a private contractor, noxious weeds are treated along the Town's public streets and trails.	The Town has increased weed management efforts and budget recently. Also, in 2017, the Town created educational videos on the various noxious weeds in Snowmass Village to empower locals to mitigate them. The Town continually hosts weed pulling programs, designed to get the community involved.
9. Develop improved strategies for weed abatement on private property		No program in place at this point. A lot of education materials are produced by Pitkin County open space, however, and we plan on continuing to utilize these resources.	The Town works with Pitkin County and utilizes their weed abatement program.
10. Preserve and expand wetland habitat where feasible		This will be a part of the upcoming entryway and cozy point master plans that the Town will be involved in. These are upcoming opportunities to make this goal a priority of the Town.	Wetland enhancements and protections are a major part of the ongoing Town Park Entryway master plan. The plan includes strategies to improve our wetland ecosystems.



Goal on track



Goal needs attention



Goal unaddressed or missed



Goal on track



Goal needs attention



Goal unaddressed or missed

Local Government	Snowmass Village, CO2017
------------------	--------------------------

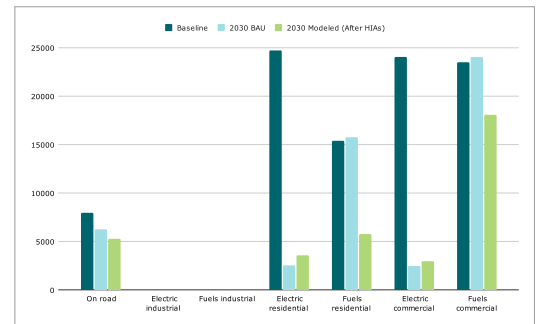
High Impact Action Analysis Summary: Snowmass Village, CO



SBT and Emissions	2030 Per Capita	2030 Absolute	Baseline Scope 1 & 2 (MT CO2e)	2030 Scope 1 & 2 (MT CO2e)
	63.4%	62.5%	96,772	36,278

Growth Rates	Commercial Population Growth	Residential Population Growth	Industrial Population Growth	On-Road Population Growth	Grid Decarbonization Custom Scenario
	2.36%	2.36%	2.36%	2.36%	-90.00%

	Baseline		BAU 2030 Emissions		Modeled Emissions (After HIAs)		
	Baseline Activity	Baseline Emissions (MT CO2e)	2030 BAU Activity	2030 BAU Emissions (MT CO2e)	2030 Modeled Activity	2030 Modeled Emissions (MT CO2e)	Emissions Change
Fuels commercial	439,437	23,490	449,793	24,044	337,955	18,066	-23.09%
Electric commercial	43,969,605	24,073	45,005,770	2,464	53,906,701	2,951	-87.74%
Fuels residential	289,897	15,426	296,729	15,790	108,296	5,763	-62.64%
Electric residential	41,673,345	24,746	42,655,397	2,533	60,055,001	3,566	-85.59%
Fuels industrial			0	0	0	0	#DIV/0!
Electric industrial			0	0	0	0	#DIV/0!
On road	21,945,834	7,967	22,462,998	6,247	19,093,548	5,310	-33.36%
Sum of Primary Sectors	-	95,704	-	51,078	-	35,656	-
Inventory Total	-	101,042	-	-	-	-	-



HIA Overview					
Type	Name	Reduction (Activity)	Net Reduction (MT CO2e)	Description	Explanation/Source
Grid Decarbonization	Custom Scenario	-	44,972.75	90% reduction in grid electricity	Grid decarbonization scenario from user input
High Level Vehicle Miles Traveled Reduction	BAU (0% Vehicle Miles Traveled Reduction)	0	0.00	0% Reduction in total Vehicle Miles Traveled	Generic BAU baseline
On-road Electric Vehicles Adoption	US-BAU (3% Annual Growth)	3,369,449.71	872.47	15% Reduction in total ICE Vehicle Miles Traveled	https://evadoption.com/ev-sales/ev-sales-forecasts/ This action influences an increase in Residential & Commercial buildings electricity emissions.
Commercial Building Efficiency	IECC 2018	2,518,683	138	5.6% reduction in Commercial kWh	All new buildings including 1% of existing Square Feet (renovations and turnover) will meet IECC 2018 (37.30% reduction in building EUI) https://www.eia.gov/consumption/commercial/data/2012/cbe/pdf/e2.pdf & https://www1.eere.energy.gov/library/viewdetails.aspx?productid=8617&page=2
Residential Building Efficiency	IECC 2018	2,387,148	142	5.6% reduction in Residential kWh	All new buildings including 1% of existing Square Feet (renovations and turnover) will meet IECC 2018 (37.30% reduction in building EUI) https://www.eia.gov/consumption/commercial/data/2012/cbe/pdf/e2.pdf & https://www1.eere.energy.gov/library/viewdetails.aspx?productid=8617&page=2
Commercial Building Electrification	Custom Input	111,838	5,366	24.9% reduction in Commercial MMBtu	Starting in 2022, 3% of existing Square Feet per year and starting in 2022, 100% of new Square Feet per year will be electrified.
Residential Building Electrification	5% EB Electrified	188,433	8,908	63.5% reduction in Residential MMBtu	5% of existing Square Feet per year is electrified Because heating systems are replaced at a minimum of 10 years (assumption), this scenario represents half replacement with all electric heating systems. https://www.energystar.gov/campaign/heating_cooling/replace

2030 Outlook	2030 HIA Modeled Emissions	Reduction Achieved (Absolute)	Percent To Go (Absolute)	2030 Modeled Emissions (Per Capita)	Reduction Achieved (Per Capita)	Percent To Go (Per Capita)
	35,656	62.7%	-0.2%	12.32	63.6%	-0.2%

This work is licensed under a Creative Commons Attribution-NonCommercial-NoDerivatives 4.0 International License. It may not be used for any commercial purpose. Any non-commercial use of this material must provide attribution to ICLEI Local Governments for Sustainability USA



Town of Snowmass Village

Agenda Item Summary

DATE OF MEETING:

January 12, 2025

AGENDA ITEM:

A Discussion Regarding the Council Goal to Help Year-Round Residents Thrive, Not Just Survive.

PRESENTED BY:

Clint Kinney, Town Manager

BACKGROUND:

In April of 2025, the Town Council adopted the following goal as part of an overall Council Goal Statement:

Help Year-round Residents Thrive, Not Just Survive

The Council recognizes the clear threat of losing our core year-round residents to more affordable locations. This Council desires to address fundamental affordability, capacity, and accessibility issues for year-round residents. Childcare, housing, groceries, homeowner insurance, tax rates and affordable eats need to be addressed. To have the maximum impact possible, the Town will partner with others to reduce the squeeze year-round residents are feeling to ensure we can continue to provide the highest quality of life possible.

This will be an opportunity for the Council to discuss how best to meet this Council goal.

**SNOWMASS VILLAGE
TOWN COUNCIL
GOAL STATEMENT
ADOPTED APRIL 7, 2025**

The Town Council remains firmly committed to the *Aspiration Statement*, *Guiding Principles*, *Just Big Enough* economic analysis, *Plan Framework*, and *Strategic Initiatives* found in the 2018 Comprehensive Plan.

GUIDING PRINCIPLES

Stewardship Vibrant Genuine Active & Healthy Balanced
 Connected Inclusive

STRATEGIC INITIATIVES OF SNOWMASS VILLAGE

- Preserve and protect open spaces and our environment to ensure that nature is and remains the dominate feature of the landscape.
- Promote environmental and economic sustainability and resiliency.
- Focus on improved access and safety to make Snowmass Village more walkable and bikeable.
- Continue to improve the multi-modal connections between Base Village, the Mall, and the Center.
- Manage parking and transit to encourage efficient, effective, and sustainable mobility choices.
- Focus new development and/or redevelopment within the identified CPAs.
- Encourage the update and renovation of older buildings Village-wide.
- Strengthen local economic opportunities to assure vibrancy.
- Continue to support a viable workforce and our commitment to workforce housing by exploring opportunities that best balance the character and resources of the Town.

These Strategic Initiatives are of the utmost importance to the Town Council and, as such, the Council remains committed to moving them forward. *Supporting Families*, *Safety*, *Connectivity*, *Transit & All Forms of Mobility*, *Environmental Activism*, *Resiliency*, *Regionalism*, *Risk Taking*, and *Recruiting & Retaining High Quality Staff* all remain critical components to the Village’s success.

The preservation of Snowmass Village’s unique character is at the heart of this Town Council’s priorities. Snowmass Village is a community rooted in respect for nature, adventure, and enjoying an unprecedented quality of life. The Council will work hard to protect the Village’s intrinsic charm—its grit, warmth, family-friendly atmosphere, and resilient spirit—and is dedicated to ensuring that these qualities make it so locals, people that live here year-round, are able to thrive, not just survive.

The Council remains committed to its overarching priority to:

Passionately Protect the Community Character of the Village by Promoting Balance and Emotional Connectivity

As the Council moves forward weaving both preservation and progress together, it will focus its efforts on these specific projects over the next two years:

Identify & Provide More Affordable Housing

This Council will continue to work toward the near-term goal of creating 185 new units moving toward the larger goal of 383 units identified in the 2018 Comprehensive Plan. The Town Council recognizes that there are virtually no viable free-market housing opportunities for working citizens; thus, the Town Council remains committed to updating the 2021 Housing Master Plan by incorporating the upcoming needs assessment and other creative solutions. The Town Council recognizes providing places for our community members to live is vital to protecting our community character. The Draw Site will be the next location for new construction. The Town will study and develop a concept plan for the Center site. In addition, the Town will continue with the buydown program, purchasing existing free market units, and implement other innovative ideas as needed. The Town will work closely with regional partners to maximize financial resources, explore a new priority system (a pilot program) at the Draw

Site, creatively revise rental housing regulations to better serve locally owned and locally serving businesses, and will explore the idea of creating a new citizen advisory commission to help address these efforts all while protecting Snowmass Village’s community character. Finally, the Town will explore increasing our employee mitigation rate from 60% to 100% while maintaining preference for physical construction over cash-in-lieu contributions from developers.

Embrace High Quality Balanced Destination Management

The Town Council understands that the Village cannot be a world-class resort without being a world-class community first. We want to be a better place to visit by being a stable year-round community. As a community with a resort within it, Snowmass Village must continually work to strike a balance between welcoming visitors and maintaining the needs of its local community. Recognizing that the Village heavily relies on its tourist economy, the Council is also committed to refocusing and rebalancing our efforts to better support those that work here year-round. The Council further recognizes that Snowmass Village thrives because of its locally owned and locally serving businesses, which foster a deep sense of community by creating unique places for connection and gathering that are vital to our success. The Town will direct our tourism promotion so as not to concentrate on just growth in numbers but to ensure we focus on supporting our community. We will increase our focus on marketing to locals so we can enjoy the amenities our community has to offer. We will continue to protect our off seasons while strengthening opportune times of year when we have capacity but not demand (such as early December, early April, and late September). The Town will:

- Focus on local businesses, local causes and local participation and increase awareness of services already provided to local businesses.
- Celebrate our grateful guests and encourage responsible visitor behavior through education. We want visitors and residents alike to know how to “Snowmass”.
- Reexamine STR regulations to ensure they are meeting desired goals.
- Events will continue to focus on making a connection with the community.
- Adopt a Destination Management Plan.
- Explore ways to keep our retail experience unique, increase the variety of stores, limit chain stores, limit real estate offices in prime retail space, and increase vibrancy in the commercial cores.
- Begin to prepare for the eventual transition of the Collective to the Town and continue to aim for increased community utilization.

Develop a Detailed Area Plan in and Around the Snowmass Mall

The area in and around the Snowmass Mall is the heart of the community. It is the primary portal to the mountain, is the center of much of our history, and is a funky, fun, authentic, Mom & Pop-dominated place that deserves the Town’s leadership and investment. The Town will lead an effort to work with all of our stakeholders including property owners, business owners, residents, guests, Aspen Ski Company, and transit agencies to develop a viable concept plan that will guide the future by protecting the history of the area, support locally owned and locally serving businesses and create more housing opportunities in a transit-oriented manner. The plan will reflect the values of Snowmass residents while promoting long-term sustainability and economic growth in a manner that is consistent with the character of the community. The Area Plan will create a space where the past and future of Snowmass Village can coexist harmoniously with a predictable development pattern guided by our community values. The plan will provide opportunities to explore viable public, private partnerships.

Strengthen Community Engagement to Foster Emotional Connectivity

The Council will strive to strengthen effective community engagement to foster relationships, emotional connectivity and to protect community character. The Council will protect the community’s character by ensuring that public amenities, events, facilities, and services enhance and meet local community needs and interests. This Town Council is focused on offering a variety of opportunities to receive feedback, create connections, and listen. It is imperative to expand citizen access to the Council thus elevating community conversation, collaboration, and emotional connection to the Village. Specific ideas include:

- Ensuring public notices are easily understandable and widely publicized.
- Increasing bilingual communications.
- Explore creating a quarterly insert for the local papers designed to inform constituents.

- Consider adding staff resources to assist with increased communication and community engagement.
- Explore opportunities to create a location for a community hub.

A Continued Commitment to Sustainability and Resiliency

Snowmass Village is committed to being proactive in protecting community assets. This requires addressing environmental and other safety topics. Efforts to improve resiliency will require strong leadership from the Town Council and efforts from the community at large. Educational efforts and more public involvement with disaster preparedness and recovery will be critical. The Council will work to ensure broad community involvement, through HOAs and other organizations, to address specific identified hazards such as wildfires.

- Adopt an updated building code to support environmental goals.
- Maintain a strong focus on ongoing wildfire fire mitigation efforts, including studying strengthen defensible space requirements and other hardening measures.
- Enhance community communication around preparedness and recovery.
- Further explore opportunities around improving sustainability focusing on wildfire mitigation, water use reduction, greenhouse gas reduction and effective waste disposal.

Help Year-round Residents Thrive, Not Just Survive

The Council recognizes the clear threat of losing our core year-round residents to more affordable locations. This Council desires to address fundamental affordability, capacity, and accessibility issues for year-round residents. Childcare, housing, groceries, homeowner insurance, tax rates and affordable eats need to be addressed. To have the maximum impact possible, the Town will partner with others to reduce the squeeze year-round residents are feeling to ensure we can continue to provide the highest quality of life possible.

Investing in Community Infrastructure

The Town Council is committed to investing in infrastructure projects that support the sustainability of the Village and protects neighborhoods. The Town is also very aware of the construction fatigue the community is experiencing and will plan and time projects in a thoughtful manner designed to reduce impacts to residents. Understanding there are many needs and opportunities within the community, this Town Council remains open to them all but is committed to focusing on the following projects:

- 1) Raise the necessary grant funds to construct the approved Little Red School House project. The Council desires to use the new facility to its fullest extent in order to meet the varied needs of the community. The Town will continue to explore opportunities to expand childcare and early childhood learning.
- 2) Set the timing and project scope for the Owl Creek / Brush Creek Roundabout and potentially evaluate interim safety measures.
- 3) Partner with Pitkin County to expand library services in the Village, including building a library facility adjacent to, or connected to the Recreation Center.
- 4) Identify, support and preserve more community spaces.
- 5) Coordinate a regional effort to study the potential for workforce housing at the Brush Creek Park and Ride.
- 6) Determine the future of the Krabloonik property.
- 7) Continue forward with the efforts to better “Connect the three Commercial Nodes” including the Benedict Trail.
- 8) Continue to embrace and invest in the Ice Age Discovery.
- 9) Complete the replacement of the Skittles.
- 10) Explore opportunities to increase historic preservation efforts.
- 11) Complete the entryway beautification project.
- 12) Gather public input and use it to finalize the design process for the Mall Transit Center.
- 13) Create and maintain a master schedule of all proposed major public and private construction projects and ensure consistent communication with the public.

12/21/25 (winter solstice ✨ perfect time to awaken possibilities)

It's a niche nail-biter, resonant within our resort towns, watching the forecast and yearning for that stormy relief. When the snow finally clings, our spirits soar: planning accelerates, workloads ramp up, and we are energized by a shared commitment to hospitality and our outdoor lifestyles. This surge in momentum is part celebration, part added workload, and always a reaffirmation of the values that bind our towns together.

Yet beneath that picture-postcard snow-covered charm lies a deeper challenge threatening our way of life: long-time residents, the people who teach our children, staff our clinics, run our businesses, and keep our streets safe, are increasingly struggling to stay.

The challenge extends beyond housing; it is a community-survival issue, rooted in whether residents can truly thrive here, not just survive. While we stress about snow forecasts, there's a much bigger concern on the horizon, the widening affordability gap 'chasm' that is steadily pushing locals out of town. We recognize we are not alone in this struggle; resort communities across the region face this same reality, underscoring both the urgency of the moment and the need for action.

As a council, we are honing Thrive Snowmass', thrive not just survive, an initiative designed to keep residents rooted in the life they helped create. While our commitment to local housing efforts remains steadfast, we recognize the importance of retaining year-round residents facing displacement from luxury real estate pressures, second-home ownership, and high-end investment. These are the residents at risk of being priced out of the very community they sustain. We value second homeowners as part of our community fabric, and our approach is not about shifting resources away from them, but about preventing the loss of our essential, existing workforce. Thrive Snowmass provides a framework for identifying and alleviating the everyday cost-of-living pressures that complicate year-round living in a resort community.

Bridging the affordability gap is not merely about addressing symptoms; it highlights the strength and determination of our residents who have navigated recent challenges. These obstacles are regional and cultural, representing an inflection point in our shared experiences. We see neighbors striving to keep their homes and businesses afloat, legacy operators closing or selling as economics shift, and families leaving because staying demands impossible tradeoffs. Each loss erodes the authenticity visitors seek and weakens the social fabric that sustains mountain towns.

Thrive Snowmass embraces a vision for the future that transcends housing, subsidies, or economic development. Snowmass Village is 96% built out, and opportunities for new deed-restricted housing are limited. Our approach must be creative, valley-aware, and focused on retaining year-round residents who are already rooted here, working among us, but risk being displaced by external pressures.

As a council, we have begun early discussions around potential themes and priorities for Thrive Snowmass. Grounded in our core principles, these ideas are intended to guide discussion and explore opportunities for greater balance and a more adaptive approach that reflects our shared values:

- **Retention of Local Residents and Workforce** — Prioritize measures to prevent displacement and ensure year-round residency, including targeted financial support, property-tax relief pilots, and tenant assistance. Keeping our workforce here stabilizes schools, emergency services, and the small businesses that define our town.
- **Reducing Everyday Cost Burdens** — Explore ways to ease daily pressures by expanding childcare options for working families, promoting fare-free transit, and considering e-bike subsidies. Relieving these burdens restores residents' time and capacity to engage in community life.
- **Acknowledging Disruptive Challenges** — Listen to residents experiencing construction fatigue and climate-driven risks. Balancing necessary development with cultural preservation and environmental awareness is essential to respecting both our landscape and our people. To help residents navigate these impacts, the Town has already taken steps such as creating a layered digital construction map on our website to clarify active projects and timelines. The Town has invested in mitigation efforts and strengthened disaster and wildfire preparedness.
- **Cultivating Local Businesses** — Protect and uplift our mom-and-pop enterprises through procurement preferences, small business support, flexible permitting, and targeted marketing. Our businesses are vital to our economy and community identity.
- **Preserving Our Natural Landscape** — Honor the environment that draws people here. Immediate access to wilderness and open space is one of the primary reasons people choose to live and work here, even amid financial strain.

Conservation and responsible tourism management are integral to our long-term prosperity.

The bigger-picture challenge transcends mere implementation; it requires full community buy-in and a shared pursuit of well-being. The “special sauce” that enriches our community - the spaces, places, and people who live, work, and play here is at risk of being lost, and we recognize the urgent need to preserve it.

We recently adopted our Destination Management Plan, one step in a broader effort to reevaluate policies, planning, and budgeting through a community-first lens, ensuring this approach takes precedence over resort priorities. Snowmass Tourism has begun implementing this shift by refreshing its messaging to integrate Snowmass Heritage, creating a comprehensive “How to Snowmass” guide, developing a detailed field guide for trails, and crafting heartfelt “love letters” to honor our dedicated local community members.

These efforts mark an important beginning. The affordability gap is greater than the sum of its parts, and without constant vigilance, we risk overshadowing the very community that supports the resort experience our visitors cherish.

At its core, Thrive Snowmass seeks to support existing workers and residents while enhancing their quality of life through living-wage pathways, access to recreation, and resident-directed grants. Initial steps include implementing our Destination Management Plan, and the potential of forming a steering committee, and conducting needs assessments and retention surveys.

We share Thrive Snowmass because the forces at play are regional and the lived experiences are widely shared. When residents can thrive, not just survive, our communities can remain resilient, authentic, and vibrant for generations to come.

Britta Gustafson and Alyssa Shenk